

Digitizing Peer Review

Using the EHR for Chart Review

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Redding CA

Agenda

Background Information

- History/Vitals
- Problems/Goals
- Implementation
- Lessons Learned/Process Improvements
- Current State/Feedback/Analysis
- Questions and Answers



Vitals – About SCHC

Located in Redding, CA Shasta County 1992

ACGME Teaching Health Center

Primary Care Residency/NP/PA Fellowship

40K Unduplicated Patients/Year ¼ of Shasta County

93% of Patients live below Federal Poverty Lines

Homeless, Behavioral Health, Dental, Specialty, Ryan White, Specialty Care

Innovation Hub – Center of Care Innovations

PCMH Level 3 Certified in All Sites

2015 HRSA OSV 19/19 score



Mission and Staff

Shasta Community Health Center's mission is to provide quality health care services to the medically underserved populations we serve and to improve the overall health of our community.



Shasta CHC – Teaching Health Center Video



The Paper Process

- Lack of engagement
- Time consuming
- Low volume
- Infrequent results
- Often difficult to assess care with just one note

Patient Chart: 517201

Is this a visit for a chronic illness or a minor or acute illness? ☒ Chronic ☐ Minor/Acute

Chart Review Perspective: Imagine you are suddenly asked to take over care for this patient.

For a Chronic Illness: Consider each one of the patient's complaints or problems and evaluate the extent to which pertinent assessments have been performed and documented.

For Minor or Acute Illness: You arrive just in time to make diagnoses and initiate treatment based on the assessment data already collected. Evaluate the extent to which pertinent assessments have been performed and documented.

	Excellent	Good	Adequate	Poor	Very Poor	Not needed/ Not done
Excellent: all the data you need for diagnosis and treatment have been gathered.						
Adequate: evaluation is minimally acceptable and would allow you to make the most important decisions.						
Very poor: you would need to start over evaluating this patient.						
1. Assessment by clinician of patient's medical and surgical history, allergies and current medications.						
2. Assessment by clinician of functional status and psychosocial situation.						
3. Physical examination.						
4. Laboratory testing: selection and timing of tests.						

...ent diagnoses are

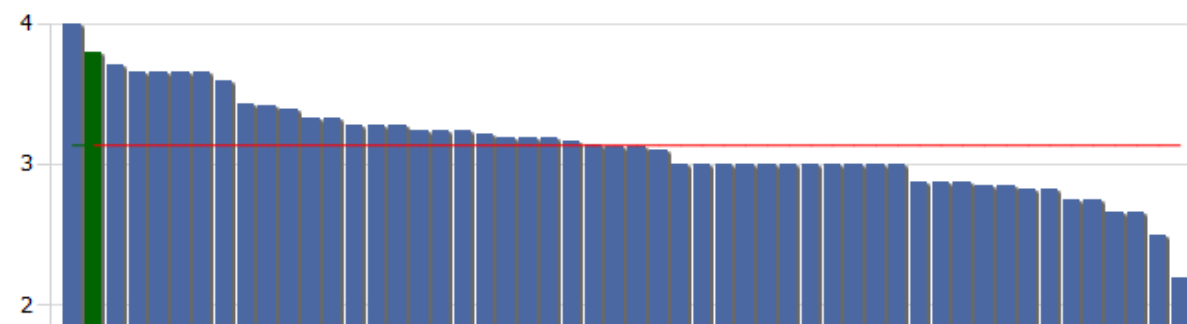
No

- Stay in line with Quarterly schedule
- Improve data collection
- Increase engagement
- Decrease “burden”
- Provide “longitudinal” look

Goals

	Excellent	Good	Adequate	Poor	Very Poor	Unable to Judge or N/A	Average Score
Reviewee	CURRENT n=4	CURRENT n=1	CURRENT n=0	CURRENT n=0	CURRENT n=0	CURRENT n=0	CURRENT n=5 Avg=3.80
	CUM n=30	CUM n=12	CUM n=2	CUM n=0	CUM n=0	CUM n=0	CUM n=44 Avg=3.64
	SCHC ALL n=174 30.57%	SCHC ALL n=303 53.25%	SCHC ALL n=82 14.41%	SCHC ALL n=10 1.75%	SCHC ALL n=0 0.00%	SCHC ALL n=0	SCHC ALL n=569 Avg=3.13

Cumulative Reviewer Assessments for Q10 by Rendering Provider (Full-time)
Q10: Overall Quality of Care



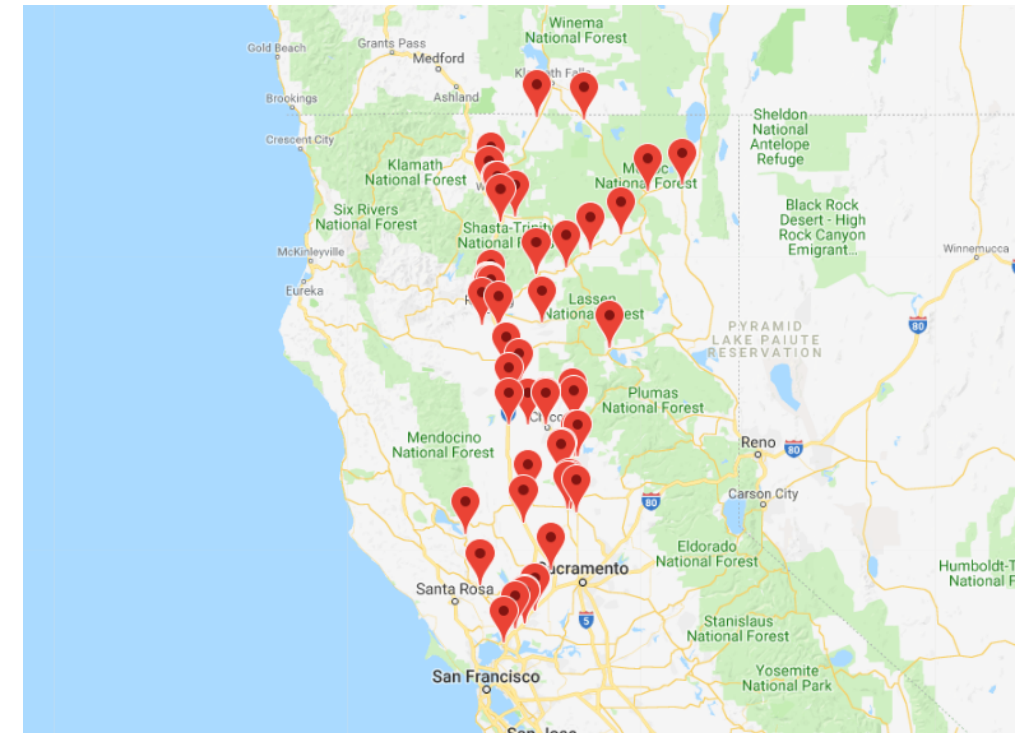
Some Considerations

- Sharing more data than ever
- Our data has “legs” (ED, PH, Pharmacy, HIE)
- Coordination of care increasingly important
- Process becomes transparent
- Implied bias?



Regional HIE efforts

- SacValley MedShare
- 17+ Live Data Contributors
- 460K/880K lives in Service Area
- EDIE/VA/Public Health



Peer Review

[SUMMARY](#) → [DESIGN SURVEY](#) → [PREVIEW & SCORE](#) → [COLLECT RESPONSES](#) → [ANALYZE RESULTS](#) → [PRESENT RESULTS](#)

Survey Design

Peer Review

Created on 9/29/2017

Responses and Status

TOTAL RESPONSES

1,494

OVERALL SURVEY STATUS

OPEN



[ANALYZE RESULTS](#)

RESPONSE ALERTS ?

You get them, others do not.

[Manage Alerts](#)

The Survey Itself

Questions

- Identify the Correct Encounter
- Identify the Correct Type of Visit
- The System highlights/selects the encounter for the end-user to make things easier

Chart Review Perspective: *Imagine you are suddenly asked to take over care for this patient.*

For Chronic Illness or Well Care/Preventive Health: Consider each one of the patient's complaints or problems and evaluate the extent to which pertinent assessments have been performed and documented.

For Minor or Acute Illness: You arrive just in time to make diagnoses and initiate treatment based on the assessment data already collected. Evaluate the extent to which pertinent assessments have been performed and documented.

* 1. Encounter to Review:

{{ custom.ENCPROV }}, {{ custom.ENCDATE }} at {{ custom.ENCTIME }}

Please make sure you have the right encounter selected. You may need to scroll to find it.

☐ Yes, I double-checked and have the right encounter.

< 2. Is this a visit for a chronic illness, a minor or acute illness, or well care/preventive health?

- ☐ Chronic
- ☐ Minor/Acute
- ☐ Well care/Preventive health

Comments

Questions (Continued)

- Evaluate the Chronic Problem List
- Evaluate the Completeness and accuracy of the Medication List

Excellent= all the data you need for the diagnosis and treatment have been gathered.

Adequate= evaluation is minimally acceptable and would allow you to make the most important decisions.

Very Poor= you would need to start over evaluating this patient.

- * 3. The chronic problem list is complete and informative in regards to providing on going treatment.

☐ Excellent

☐ Poor

☐ Good

☐ Very Poor

☐ Adequate

☐ Not Needed/Not Done

Comments

Excellent - No unresolved acute medications (Abx), all medications assigned ICD-10 codes

Good - No unresolved acute medications (Abx), most medications assigned ICD-10 codes

Average - No unresolved acute medications (Abx), few medications assigned ICD-10 codes

Poor - At least one unresolved acute medication (Abx), no ICD-10 codes assigned

Very Poor - Several unresolved acute medications, no ICD-10 codes assigned

- * 4. Completeness and accuracy of the medication list.

☐ Excellent

☐ Poor

☐ Good

☐ Very Poor

☐ Adequate

☐ Not needed/Not Done

Comments

Questions

- Assess Functional Status
- Evaluate Physical Exam

* 5. Assessment by clinician of functional status and psychosocial situation.

- | | |
|---------------------------------|---|
| <input type="radio"/> Excellent | <input type="radio"/> Poor |
| <input type="radio"/> Good | <input type="radio"/> Very Poor |
| <input type="radio"/> Adequate | <input type="radio"/> Not Needed/Not Done |

Comments

* 6. Physical examination.

- | | |
|---------------------------------|---|
| <input type="radio"/> Excellent | <input type="radio"/> Poor |
| <input type="radio"/> Good | <input type="radio"/> Very Poor |
| <input type="radio"/> Adequate | <input type="radio"/> Not needed/Not done |

Comments

Questions

- Lab selection and timing
- Diagnosis, Integration of Clinical Information

* 7. Laboratory testing: selection and timing of tests

- | | |
|---------------------------------|---|
| <input type="radio"/> Excellent | <input type="radio"/> Poor |
| <input type="radio"/> Good | <input type="radio"/> Very poor |
| <input type="radio"/> Adequate | <input type="radio"/> Not needed/Not done |

Comments

Excellent: all important diagnoses are mentioned.

Adequate: minimally acceptable, because although some significant diagnoses are missing, the most important are mentioned.

Very poor: important errors in diagnosis

* 8. Clinician's development of appropriate diagnoses and problem list, and integration of clinical information.

- | | |
|---------------------------------|---|
| <input type="radio"/> Excellent | <input type="radio"/> Poor |
| <input type="radio"/> Good | <input type="radio"/> Very Poor |
| <input type="radio"/> Adequate | <input type="radio"/> Not needed/Not done |

Comments

Questions

○ Development/Execution of Treatment plans

Excellent: ideal treatment.

Adequate: minimally acceptable because important treatments given, although some significant treatments are omitted.

Very poor: wrong treatments are given or important correct treatments are omitted, such that the probability of a good outcome is substantially reduced.

* 9. Development and execution of treatment plans.

☐ Excellent

☐ Poor

☐ Good

☐ Very Poor

☐ Adequate

☐ Not needed/Not done

Comments

Questions

- Communication, Education and Access to Care
- Clinician/Patient
- Clinician/Consultants

* 10. Between primary clinicians and this patient.

- ☐ Excellent
☐ Good
☐ Adequate

- ☐ Poor
☐ Very Poor
☐ Unable to Judge or N/A

Comments

* 11. Between other providers (e.g., consultants) and this patient.

- ☐ Excellent
☐ Good
☐ Adequate

- ☐ Poor
☐ Very Poor
☐ Unable to Judge or N/A

Comments

Questions

- Overall Quality/Coordination
- Dental? Integrated Behavioral Health? Specialty Consults?

* 12. According to the definitions above, how would you rate the overall quality of the education provided to the patient and family by primary clinicians and by consultants (physician and non-physician)?

☐ Excellent

☐ Poor

☐ Good

☐ Very Poor

☐ Adequate

☐ Unable to Judge or N/A

Comments

Overall Quality of Care

* 13. Considering everything you know about this patient, how would you rate the overall quality of care delivered to this patient during the period of care you reviewed?

☐ Excellent Care

☐ Below Average Care

☐ Good Care

☐ Poor Care

☐ Average Care

Comments

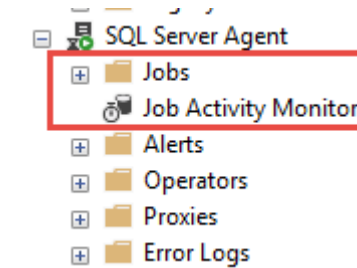
Some early changes....

- Eliminated a question that asked “Would you recommend this provider for a family member?”
- Added comment boxes to **all** questions
- Added rubric for medication question
- Force comment if a score of poor is given
- Other than that, no substantive changes to the process.



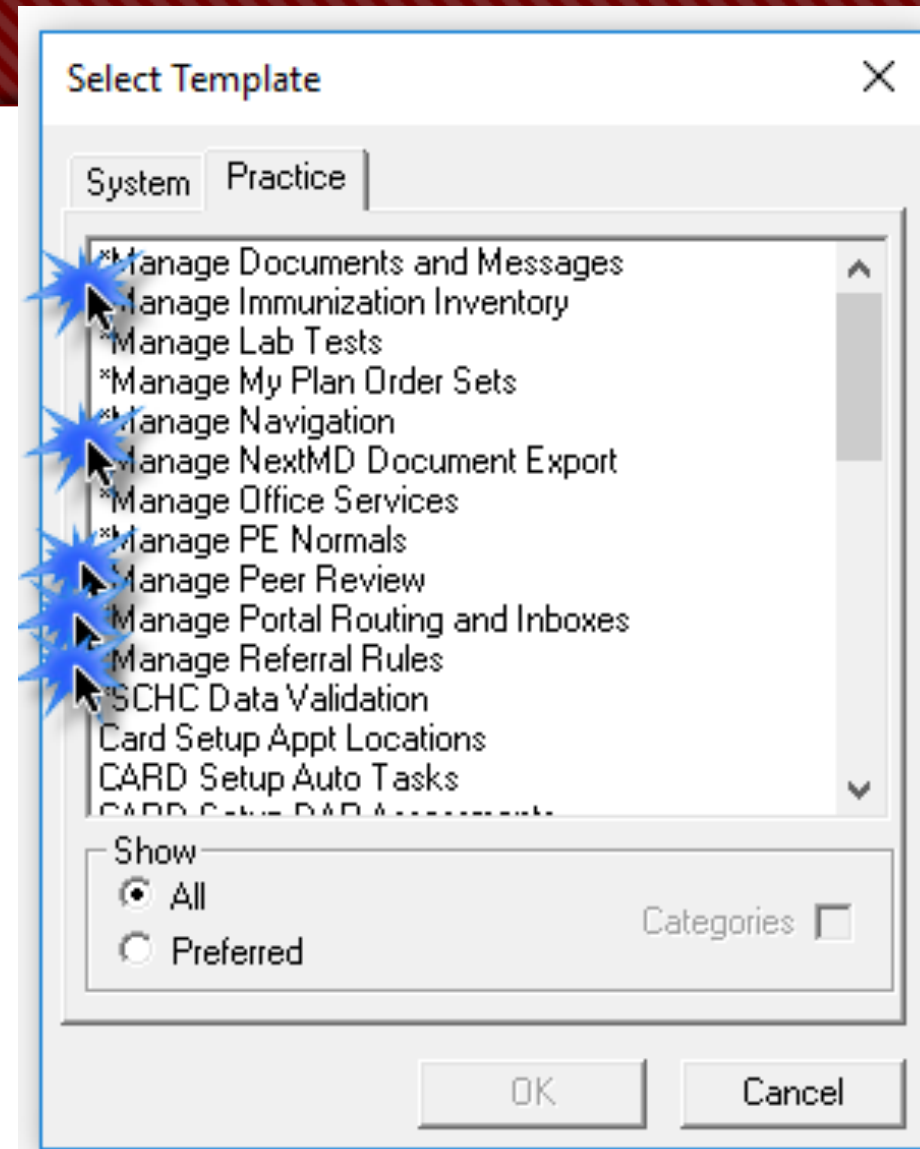
The Process/Tools

- NextGen EHR platform
- System Practice Templates for Configuration
- SQL Server Reporting Services (Enterprise)
- SQL Jobs
- Survey Monkey (Premier Plan)
- STATA analysis tool
- Peer Review Committee



System Practice Templates

- Designed to give clients real-time control over template features and processes
- Part of the core software design
- System allows for creative additional functionality
- Benefits/Liabilities
- We have vigorously exploited this tremendous opportunity



Manage Peer Review Template

- 3 Panels for 3 Processes to control:
 - Who will be reviewed?
 - Which charts should be selected/Removed?
 - Who will do the reviewing?

Peer Review

Providers to Review

Filter:

▶ Ahlers II MD Gordon	FT
▶ Ascherman FNP Harold	PT
▶ Avila NP Andrea	FT
▶ Baldwin NP Erin	FEL
▶ Bosworth MD Jeffrey	FT
▶ Botcharknikova PA Larissa	FT
▶ Bratton-Sandoval PA-C Dorothy	FT
▶ Brom PsyD Amy	FT
▶ Carter MD Kelly Duane	FT
▶ Charles NP Ursline	FEL
▶ Choudhry MD Sara	FT
▶ Cooper PA-C Elisabeth	FT
▶ Crume DC Brian	PT
▶ Curran MD Jesse	RES
▶ Davainis MD Paul	FT
▶ Dugan MD Sean	FT
▶ Fagan PA-C Trisha J	FT
▶ Featherstone DO Bryan	PT
▶ Freeberg DO Adam	FT
▶ Gamboe PA-C Robert	FT
▶ Greenberg MD Greg	PT
▶ Grover DO Rhett	FT
▶ Hans DO Madhupreet	RES
▶ Hawley DPM Mitchell	PT
▶ Johnson MD Paul	FT
▶ Knickerbocker DO Pamela	FT
▶ Krishna MD Vasanthi	FT
▶ Lode MD George J	FT
▶ Luo MD Alan	FT
▶ Lupeika MD Debra	FT

69
178

Who will review?

- We cannot expect all providers in our practice to participate
- Telemedicine, Specialists, Moonlighters, Per Diem etc.
- Most of the reviewing is done by FT/PT staff
- Requires Coordination/Process with HR to add/remove users
- Employee Number Field/Sys Admin is leveraged for categorization.

Community Health Center
Administrators
Providers
Adler Laura
Ahlers Gordon
Anderson Kristen
Ascherman Harold
Austin Christine E.
Avila Andrea
Balogh Nitin
Baldwin Erin
Barlow [RES] Daniel
Barnet [STU] Dan
Bosworth Jeffrey
Botcharnikova Larissa

General				Prac. Rights	Preferences	External	Locations	Loc. Restrict
Last Name	First Name	Middle	Privacy Level					
Adler	Laura		0					
Employee Nbr	Credentials	User ID	Assigned Provider					
SPC		1886	Adler MD, Laura					
Provider Relationship	Provider Start Date	Provider End Date						
Self	//	//						
E-Mail Address	E-Mail Profile Name	E-Mail Password						
lauadler@shastahealth.org								
<input checked="" type="checkbox"/> User can change password			<input type="checkbox"/> Force new password at next login			<input checked="" type="checkbox"/> Password expires		
Logon Name	Password Expires							
lauadler	05/04/2019							

Peer Review

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▶ Curran MD Jesse	RES	
▶ Davainis MD Paul	FT	
▶ Dugan MD Sean	FT	
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▶ Gamboe PA-C Robert	FT	
▶ Greenberg MD Greg	PT	
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▶ Hans DO Madhupreet	RES	
▶ Hawley DPM Mitchell	PT	
▶ Johnson MD Paul	FT	
▶ Knickerbocker DO Pamela	FT	
▶ Krishna MD Vasanthi	FT	
▶ Lode MD George J	FT	
▶ Luo MD Alan	FT	
▶ Lupeika MD Debra	FT	

Chart Selection

New Selections

VIP – Board Members,
Senior Leadership, etc

Selected								Excluded	
Filter: <input type="text"/>				View Report				Filter: <input type="text"/>	
Provider	MRN	Enc Timestamp	Enc Nbr	Scribe	Age	Sex	EM Code	Info	
Ascherman FNP Harold		09/25/2018 8:30AM	5386566	Mickey Nanthasaeng [SCR]	24	F	99213		
Ascherman FNP Harold		09/05/2018 4:20PM	5351886	April Stratton [SCR]	43	M	99213		
Baldwin NP Erin		09/10/2018 11:00AM	5358469		39	F	99213		
Baldwin NP Erin		09/17/2018 4:00PM	5372656		74	M	99213		
Botcharnikova PA Larissa		09/13/2018 10:10AM	5365376	Lindsay Bohm [SCR]	90	M	99213		
Botcharnikova PA Larissa		08/21/2018 8:00AM	5323383		38	F	99213		
Bowen DO Thomas Adam		09/21/2018 2:20PM	5382344	Ryan Czarniak [SCR]	32	F	99212		
Bratton-Sandoval PA-C Dorothy		09/17/2018 10:20AM	5370733		38	F	99213		
Bratton-Sandoval PA-C Dorothy		08/15/2018 5:30PM	5314941	Kaylee Summerville [SCR]	65	F	99213		
Carter MD Kelly Duane		08/17/2018 2:40PM	5319253	Roxanne Kavert [SCR]	0	F	99391		
Carter MD Kelly Duane		08/22/2018 9:20AM	5325957	Roxanne Kavert [SCR]	0	M	99213		
Choudhry MD Sara		09/24/2018 10:20AM	5384024	Lillian Nguyen [SCR]	44	M	99214		
Cooper PA-C Elisabeth		08/22/2018 6:02PM	5328323	Kierstin Exum [SCR]	16	M	99213		
Cooper PA-C Elisabeth		07/10/2018 6:50PM	5249176	Stephanie Charlton [SCR]	26	F	99213		
Cooper PA-C Elisabeth		08/22/2018	5328323	Kierstin Exum [SCR]	16	M	99213		

Schedule

- Each provider/reviewer gets one task sent every Monday.
- They can open it and complete it whenever they like so long as all Peer Review tasks are done prior to the end of each quarter.
- We track for compliance and the CMO receives a quarterly report.
- Reports are usually emailed to providers and medical directors within two weeks after the end of the quarter.

end of the quarter

Appointments		Provider Approval Queue		Patient Portal	

File Edit View Tools Admin Utilities Window Help

RES Residency NonClinical, Staff

Weight

Address: MRN: Email Address: **declined**

Contact: Pref. Language: **Spanish** Pharmacy: **Rite Aid - Cypress...**

NextMD: **No** Gender Identity:

! Alerts


UpToDate Patient Info Note to Self Sticky Note Referring Provider HIPAA Adv

https://www.surveymonkey.com/r/7B3HLC6?ENCNBR=5373706&REVCOI Search...

Peer Review Survey

File Edit View Favorites Tools Help

CareAlign Suite - Charles ... Google Steering Committee Lead...

 **Shasta Community Health Center**
a californiah⁺health center

Peer Review

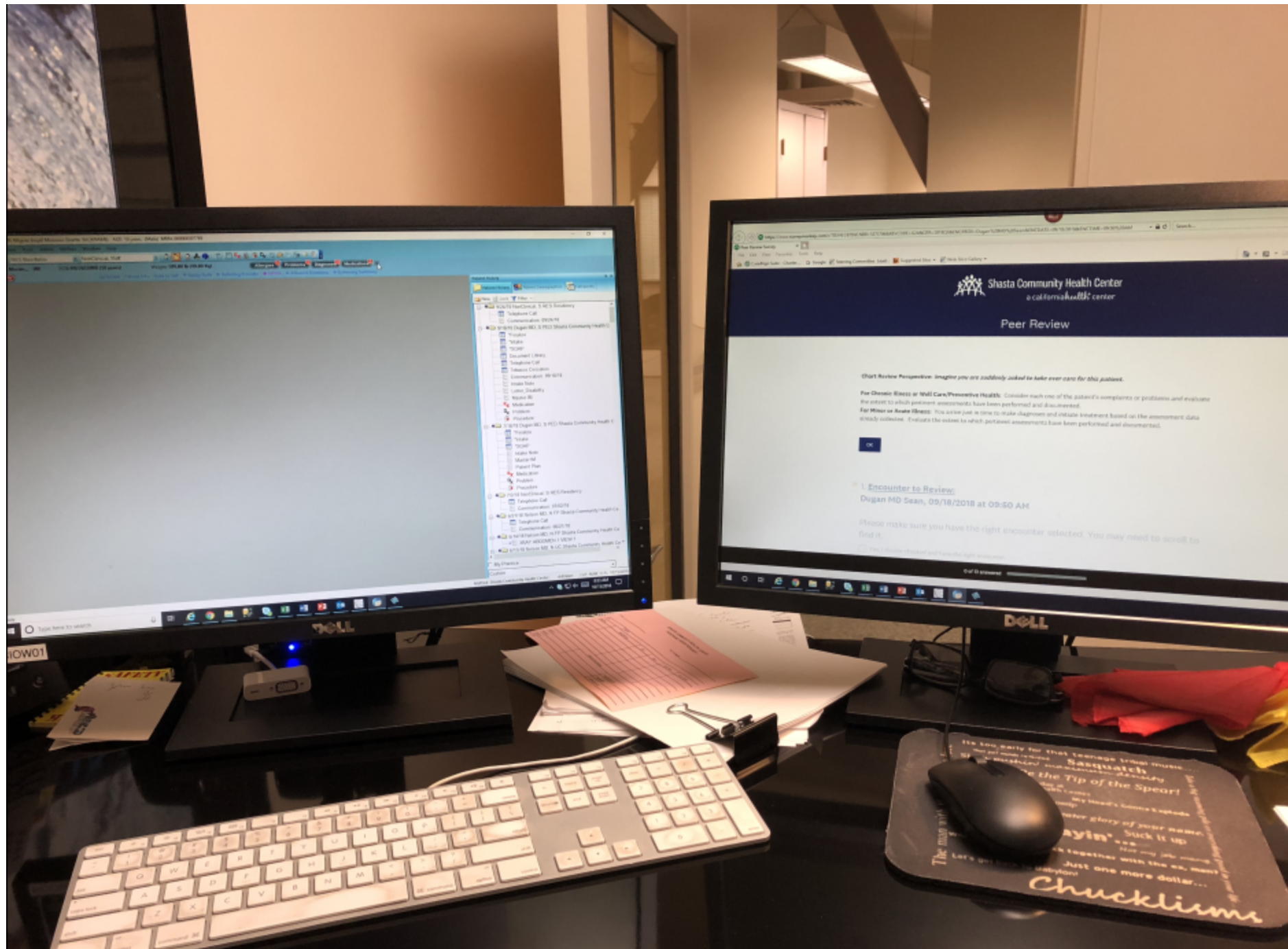
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OK

0 of 13 answered



Early Lessons Learned

- This has helped us identify systemic issues in our processes. (Ex. Not taking)
- Dental integration means even more eyes on the chart than usual – mutual professional grace
- Rubrics help – changes are coming



Med Reconciliation

Poor Scripting by MA staff
MA's can't stop meds
Document Not taking
No follow-up reason
Difficult to erase
Identified as a systemic issue
Resolved by new workflow
Informatics built new tools

Medications (Active)

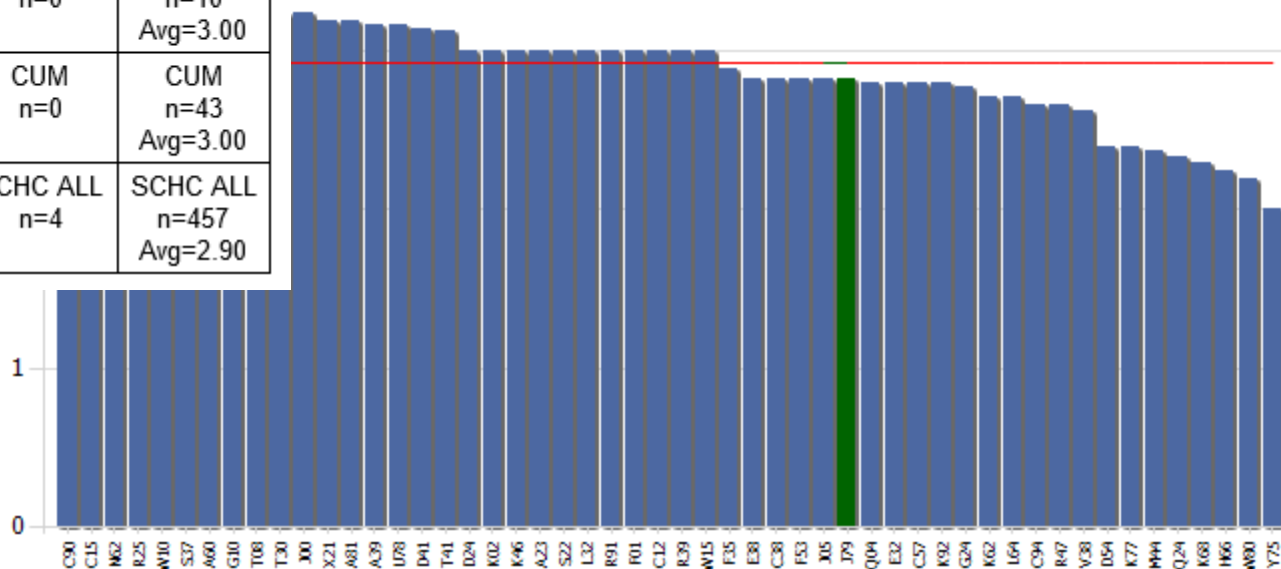
Medication Name	Sig Desc	Comment	Dx Code
amitriptyline 25 mg tablet	take 1 tablet by oral route every day at bedtime	not taking	
hydroxyzine HCl 25 mg tablet	take 1 - 2 Tablet by oral route once as needed for sleep	not taking	300.00
Mobic 15 mg tablet	take 1 tablet by oral route every day	taking as directed	
Norco 5 mg-325 mg tablet	take 1 tablet by oral route bid as needed for severe pain	prn use	
paroxetine 40 mg tablet	take 1 tablet by oral route every day	taking as directed	
Tylenol Extra Strength 500 mg tablet	take 1 tablet by oral route every 4 hours as needed for HA	prn use	
Valium 5 mg tablet	take 1 tablet (5MG) by ORAL route 1 times every day as needed severe anxiety	prn use	386.10

Results

1. The chronic problem list is complete and informative in regards to providing on going treatment.

	Excellent	Good	Adequate	Poor	Very Poor	Not Needed/Not Done	Average Score
--	-----------	------	----------	------	-----------	---------------------	---------------

	Excellent	Good	Adequate	Poor	Very Poor	Not Needed/Not Done	Average Score
Reviewee	CURRENT n=4	CURRENT n=4	CURRENT n=0	CURRENT n=2	CURRENT n=0	CURRENT n=0	CURRENT n=10 Avg=3.00
	CUM n=16	CUM n=15	CUM n=8	CUM n=4	CUM n=0	CUM n=0	CUM n=43 Avg=3.00
	SCHC ALL n=110 24.28%	SCHC ALL n=238 52.53%	SCHC ALL n=67 14.79%	SCHC ALL n=38 8.38%	SCHC ALL n=4 0.88%	SCHC ALL n=4	SCHC ALL n=457 Avg=2.90



The Road ahead...

- Change is hard – questions and weighting can be compromised
- Aggregate reporting for administrative purposes/trending
- More emphasis on coordination of care

Anecdotes

- “It definitely saves time as far as the reviews. Knowing who did the encounter does influence my review a bit, even though I try not to be biased. I could usually figure out when it was redacted though anyway.”
- “I think the digital chart review is an excellent system. Once I learned the system, I can quickly scan the chart looking for the pertinent information and then fill out the questionnaire. It has tremendously increased my efficiency and I think it has helped us to obtain good information in the most efficient and “pain free” way possible. I’m very thankful for it.”
- “Easy and fairly efficient way to incorporate into my weekly workflow.”
- “I like it, it’s easier than looking at the paper charts and less wasteful.”
- “Accessible, Fits into the provider’s workflow, Need two screens for convenience, Great addition to our process, So glad to be rid of paper in this process.”

Questions?