# **Moving Clinics Upstream**

**Food Insecurity Share Out** December 16, 2019







# Webinar Reminders

1. This is an interactive webinar! Everyone is unmuted.

2. Join us by video by clicking the



3. Remember to chat in questions along the way! Use the chat window to ask/answer questions.



4. Webinar will be recorded, posted on CCI's website, and sent out via a follow up email.





## Agenda

- 1. Welcome & Introductions
- 2. Food Insecurity Team Presentations
  - 1. CHLA-AltaMed
  - 2. Eisner
  - 3. APLA
  - 4. LA LGBT
  - 5. St. John's
  - 6. Behavioral Health Services
- 3. What's Next?
- 4. Wrap Up & Evaluations

# **CCI** Team



**Megan O'Brien,** Senior Program Manager



Veenu Aulakh, President



Diana Nguyen, Senior Program Coordinator



CENTER FOR CARE INNOVATIONS | 4

# **Also Joining Today!**





Laura Blumenthal CCI Senior Program Manager

Dr. Jill Rees MCU Design Thinking Mentor



# **Moving Clinics Upstream**

In partnership with Cedars-Sinai, CCI is launching an 18 month learning community to support 10 clinics in Los Angeles in building capabilities needed to assess for and address social needs, with an emphasis on food insecurity & transportation.



# Invitation

# Come into the program openminded & willing to modify your proposed solution

# **Design Thinking**

collaboration

ather than be providers Heals to Onlings for Non Athier Chroices

make things tangible



start small + learn fast

- Fegalations

Human-centered design, also known as a "design thinking," is an approach to problem solving that is collaborative, creative, and begins by understanding people's needs and experiences.

inclusion + empathy show work early + often

# **Techniques That You Practiced**

HOW? WHAT? WHEN?	
HOW? WHO?	





Open Ended Interviews Draw Your Experience

Observation



# Phase 1: Building Your Foundation September 2019-December 2019

Build your team & clarify roles	<ul> <li>Establish a regular meeting schedule with your team</li> <li>Clarify who is your team lead and other important roles</li> <li>Set up a monthly time to meet with your coach Vanessa</li> </ul>
Assess your organizations' strengths and opportunities, including leadership and staff buy-in	Take the baseline assessment within the next month
Gather & synthesize staff, patient & community input to inform strategies	<ul> <li>Use today to develop a 3-month plan to gather input</li> <li>Sign up to meet with our HCD mentor Jill</li> <li>Report back your findings in December during a virtual session</li> </ul>
Inventory current partnerships and relationships to address food insecurity or transportation	Start some of this work together during our breakout sessions Continue it through your research





#### Children's Hospital Los Angeles & AltaMed

manya ing property

# Who We Are (1 min)

- 3rd, Alvarado (Westlake) Los Angeles, CA
- Pediatrics
- 2 Co-Branded AltaMed/CHLA clinics, 1 clinic served through grant
- EPIC EHR System



# Patient, Staff, & Community Voice (1 min)

Who did you talk to?

- 7 food insecure families
  - Families who have interacted with the Family Advocacy & Support Team
- Social Work Case Manager
  - Food Insecurity Case Management
  - Family Advocacy & Support Team



# Methods (2 mins)

What methods did you use or try out? What worked & what didn't? [Example methods: observation, open-ended questions, draw your experience, survey, focus groups, etc.]

- AltaMed/CHLA Patient Families
  - Focus Group
    - Questions regarding interaction with FAST
      - "How often does FAST communicate with you? What are those experiences like?"
      - "How helpful was FAST in helping you access food?"
    - Questions regarding general food insecurity
      - "Do you think food insecurity is a problem in your community?"
      - "In your community do you think food is accessible? Available? Affordable?"
- Social Work Case Manager
  - Key Informant Interview
  - Draw Your Experience



# Learnings (4 mins)

What did you learn from the patients, staff, and/or community?

- Overall, patient family interactions with FAST were short and typically one time
- Some families could not receive CalFresh, or if they were enrolled, benefits were not enough to cover all family food needs
- Food banks are used to supplement government benefits
  - Transportation issues
  - Fresh produce not available
  - Food banks open times not always accurate or inconvenient
- Stigma around food insecurity
  - Many families were unaware if food insecurity was an issue in their communities
- Social Work Case Manager
  - Immigration is a major barrier to resource access, CalFresh & Gift Cards
  - Stigma around accessing food banks
  - Public transportation is often a barrier to accessing grocery stores/food banks



# Next Steps (1 min)

How will you take what you learned to inform your strategies to assess and address either food insecurity or transportation?

- Will continue to update resource guides and contact food pantries/resources
- Finding more sustainable options to alleviate food insecurity
  - Options that will go beyond a one time gift card
- Improving relationships/partnerships with food banks
- Pilot grocery delivery to mitigate transportation barriers
- Community based interventions
  - Policy advocacy
  - Community civic engagement





# Who We Are (1 min)

- Downtown Los Angeles
- 95% Hispanic
- 9 Clinic Sites
- NextGen
- Current Team Members:
- Haik Janoian Project Lead
- Luis Lopez MD Clinician Champion
- Adam Delgado QI Manager
- Felix Dominguez Case Manager
- Assisted by Vanessa Lam -Consultant



## Patient, Staff, & Community Voice (1 min)

- Conducted Survey to 30 Parents/Guardians
- Easy to understand Food Security Questions
- Bi-Lingual

Food Secu	rity Survey	Encuesta de Segu	uidad Alimentaria.
Please circle the option that applies to you.	If you answered Yes to questions #1 or #2 please answer questions #3 and #1.	Por tavor circule la opción que aplique a usted	Si contestó "Si" a pregunta #1 o #2 por favor contesta las preguntas #3 y #4.
<ol> <li>Within the past 12 months we worned whether our food would run out before we got money to buy more.</li> </ol>	<ol> <li>How often should food be offered to meet your needs?</li> <li>Drice every 3 inditts</li> <li>Drice as meeth</li> </ol>	<ol> <li>Durante los últimos 12 meses, nos hemos preocupado de que los alimentos se acaben antes de tener dinerro para comprar más.</li> </ol>	<ol> <li>¿Qué tan trecuentemente se debería de ofrecer comida para satisfacer sus necesidades?</li> </ol>
a. Yes b. Ne	<ul> <li>c. More frequent than once a month</li> </ul>	a. Sí b. No	a. Cada tres meses. b. Una vez al mes r. Más de una vez al mes
<ol> <li>Within the past 12 months the food we bought just didn't last and we didn't have money to get more.</li> <li>a. Yes</li> <li>b. No</li> </ol>	<ul> <li>4. It would be most convenient to pick- up food at:</li> <li>a. Esner Health</li> <li>b. A food bank near me</li> <li>c. Other</li> </ul>	<ol> <li>Durante los últimos 12 meses, los alimentos que compramos no duraron mucho y no teníamos suficiente táneno para comprae más.</li> <li>a. Sí b. No</li> </ol>	<ol> <li>Sería más tádi recoger comida en:</li> <li>a. Finner <u>thediti</u></li> <li>b. Un banco de comida cercos de mi</li> <li>c. Otro</li> </ol>
Would you like to be contacted with more information?		∂Le gustaria ser contactado con más información □ SI □ No	D5
If yes, phone provide your Medical Record Number:		Si contestó "SP, <u>anote su número</u> de <u>registro</u> m	alicae



## **Methods**

- One on One discussion Open dialogue (Case Manager)
- Survey Direct Questions (4 basic questions)

• Results

Food Security Survey					
	a. Yes	b. No	Blank		
<ol> <li>Within the past 12 months we worried whether our food would run out before we got money to buy more.</li> </ol>	23	6	1		
<ol><li>Within the past 12 months the food we bought just didn't last and we didn't have money to get more.</li></ol>	22	7	1		
3. How often should food be offered to meet your needs?	a. Once every 3 months	b. Once a month	c. More frequent than once a month	Blank	
	5	11	10	4	
4. It would be more convenient to pick-up food at:	a. Eisner Health	b. A food bank near me	c. other- home delivery	d. other- blank	
	21	4	3	4	
	Yes	No			
Would you like to be contacted with more information?	22	8			



# Learnings (4 mins)

- More patients require assistance than initially thought
- Patients were forthcoming with their concerns
- Patients preferred to come to the health center to obtain assistance

## **Next Steps**

- Starting to Develop Partnerships with community partners
  - Working with internal Patient Education Dept. Dovetails into MCU Food Insecurity undertaking
  - LA Neighborhood Trust Fruits & Vegetables Wednesday pick up only
  - Partners in Care thru LA Food Bank Will deliver food First delivery 12-04-19
- Challenges:
  - Pick Up / Delivery
  - Storage
  - Refrigeration





# Get OUT For OnF

#### **APLA Health**

# Who We Are (1 min)

- Los Angeles, CA
- Persons Living With HIV
- 8 Food pantries/3 clinical sites
- EHR system



Join us to get started saving money, eating healthy, and feeding the soul.

- Tasty & healthy food available 52 weeks a year
- Fun and informative nutrition education classes
- Special meals offered each month



Find out more at aplahealth.org/NOLP

Call 213-201-1433, or email noin@ania.org

# Patient, Staff, & Community Voice (1 min)

Who did you talk to? \*Remember, we are asking you to talk to at least 3-5 people during phase 1 (Sept-Dec 2019).\*\*

- Bartz Altadonna, Sonia Hicks
- Foothill AIDS Project, Leitza Reilly
- Venice Family Clinic, Arron Barba
- JWCH, Al Ballasteros
- AIDS Food Store, Jean Hartman
- Division of HIV & STD Programs, Mario Perez





# Methods (2 mins)

What methods did you use or try out? What worked & what didn't? [Example methods: observation, open-ended questions, draw your experience, survey, focus groups, etc.]

- Telephone interviews, open-ended
- Face-to-face interviews, open ended
- Paper-based surveys (clients)



# Learnings (4 mins)

What did you learn from the patients, staff, and/or community?

CHALLENGES			
AGENCIES	CLIENTS		
Staffing	Transportation		
Storage/space – transporting perishable items	Storage		
Administrative paperwork – eligibility			
OPPORTUNITIES			
Shared interest	Interested in expanded food options		
Access to the target population	Unlimited expansion opportunities		



# Next Steps (1 min)

How will you take what you learned to inform your strategies to assess and address either food insecurity or transportation?

- Revision of food menus
- Formulate new strategies with partner agencies (Round 2 of meetings)
- Identifying new partners that have access to the population
- Addressing opportunities to reach homeless clients
- New transportation options





What are the key
 elements/sttributes?
 Goal limite?
 Project types hased
 an "interest areas??
 Comments?
 Privacy permissions?

.

0

How Using Portal Nim

#### **Questions?**

•••

# Los Angeles LGBT Center





# Who We Are (1 min)

- The Los Angeles LGBT Center is a nonprofit organization located at 1625 N. Schrader Blvd. Los Angeles, CA 90028
- LGBTQ+ individuals and families. Specialties include: HIV/AIDS, Transgender Health, Primary Care, Behavioral Health, Substance Treatment
- Currently, we have one FQHC Clinic and two satellite sites that provide limited services
- Our EHR system is Allscripts



Louis Guitron, MSN, FNP, PHN, ACRN



Carla Duran, MS, RD



Nicolaus Garcia, LCSW



Jose Alvarado, RN, ACRN



Linda Santiman, MA, LMFT

# Patient, Staff, & Community Voice (1 min)

Who did you talk to? \*Remember, we are asking you to talk to at least 3-5 people during phase 1 (Sept-Dec 2019).\*\*

- Participants included:
  - 1 medical assistant (MA)
  - 1 Social Worker
  - 1 Clinic Liaison
  - 6 Patients (not currently participating in a nutrition program)
  - 12 Patients (currently enrolled in a nutrition program)

# Methods (2 mins)

What methods did you use or try out? What worked & what didn't? [Example methods: observation, open-ended questions, draw your experience, survey, focus groups, etc.]

- Surveys
  - Open-ended questions
  - Number scales
  - Multiple choice questions
- Drawings
  - Participants were asked: "please draw what you believe lack of food and hunger looks like to you"
- Focus Group
  - Established nutrition program participants

\*All three methods were effective at generating useful data






### Learnings (4 mins)

What did you learn from the patients, staff, and/or community?

- Surveys
  - 12 out of 18 participants screened positive for food insecurity using hunger vital signs
  - 4 out of 18 participants were uncomfortable discussing food insecurity with clinic staff
- Drawings
  - Emerging themes identified from drawings included:
    - Sadness
    - Empty stomachs
    - Empty refrigerator
- Focus Group
  - Community resources
  - Communal support



### Next Steps (1 min)

How will you take what you learned to inform your strategies to assess and address either food insecurity or transportation?

- We plan to utilize the collected data to help us develop a patientcentered program that is effective at identifying FI and addresses barriers to food access
- Based on participants' responses, we plan to implement the following interventions to address FI
  - Standardized FI screening
  - Nutrition literacy
  - Cal-Fresh enrollment
  - Food distribution
  - Budget planning
  - Financial incentives



Community Health Center - Centro Medico Comunitario Medical, Dental and Mental Health Services Servicios Medicos, Dentales, y Salud Mental (323) 541-1400

### 70 S / HOOVER ST

### St. John's Well Child & Family Center

Child & Family Center





### Who We Are (1 min)

alth Center - Centro Medico Comunitario Dental and Mental Health Services Medicos, Dentales, y Salud Mental (323) 541-1400

- South LA
- We Serve low-income, undocumented, MediCal/MediCare uninsured, transgender, people experiencing homelessness and anyone in need of medical and/or mental healthcare.
- # of Clinic Sites: 18
- EHR system: EClinicalWorks



### Patient, Staff, & Community Voice (1 min)

Who did you talk to? \*Remember, we are asking you to talk to at least 3-5 people during phase 1 (Sept-Dec 2019).\*\*

- Spoke to 68 individuals-
- 35 Experiencing Homelessness (HMLS)
- 18 Housed (H)
- 10 Housing Insecure (HI)
- 5 Unknown/Declined to state housing status (UH) Question: Within past 12 months were you worried about being able to obtain food?

Never- 13 (4 HMLS, 5 H, 2 UH, 2 HI) Sometimes- 17 (8 HMLS, 5 H, 0 UH, 4 HI) Always- 38 (23 HMLS, 8 H, 3 UH, 4 HI)



### Methods (2 mins)

What methods did you use or try out? What worked & what didn't? [Example methods: observation, open-ended questions, draw your experience, survey, focus groups, etc.]

We used two methods to gather information.

- The first was adapting the Prapare Smart Tool to ask 6 questions. 68 surveys conducted.
  What worked- Easy, confidential, informative and can do at large scale.
  What didn't work- Not very interactive, not detailed, can't go back to clarify
- The second was draw your experience. 7 participants What worked- Interactive, able to really get an individual's story, better understand what is currently happening as well as what individual has historically dealt with. Intimate setting so have more participation What didn't work- Smaller pool of participants available, no-shows and time consuming.



Within the past 12 months we worried whether our food would run out before we got money to buy more.	What is your current housing situation?
	I have housing
Always Sometimes Never	I do not have housing (staying w/ others, in a hotel, in a shelter, living outside on the street, a beach, or in a park)
	I choose not to answer this question
Within the past 12 months the food we bought just didn't last and we didn't have money to get more.	Are you worried about losing your housing?
Always Sometimes Never	Yes No I choose not to answer this question
	Has lack of transportation kept you from medical appointments, meetings, work or from getting things needed for daily living?
In the past year, have you or any family members you live with been unable to get any of the following when it was really needed? Check all that apply	
Food	
Clothing	Yes, it has kept me from medical appointments or from getting my medications
Utilities	
Child care	Yes, it has kept me from non-medical meetings, appointments, work, or getting things needed for daily living
Medicine or any health care (medical, dental, mental health or vision)	
Phone	No
Other (please write in notes)	
I do not have problems meeting my needs	I choose not to answer this question
I choose not to answer this question	











Best Experience Accessing Food who on SATMONY LAST MONTH WHEN I TAN INTO KONEANS FROM A CHUTCH PASSING OUT MONGQUIN BEEF AND FICE - PLATES WERE Auge AND OVERFLOWING - I WAS SUPPLICENT TO UST THE MAY THEY WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST FRUE WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST HET CHUTCH WHEN I LEFT I TAN INTO SOME BIKETS - LA ODD JOST HET CHUTCH IT WHEN I LEFT THAT GOODP I MUIND AUGTHET CHUTCH IT WAS THE FIRST THE I WAS ABLE TO OVER FATT TO SATISFACTION I FOUD OUT THAT THESE GOUPS COME ON IST OF UST SATURANG OF THE MONTH SO I PUDON SPELLS THEM EVERY MUNTH.

LAST SUNDAY NORMALLY ON SUNDAYS THERE ARE Abot of Church Courts Priss Out Ford - & I Normally hit Salundowedd AT 8 3000 And 9.0000 Them Audited Court AT 10:00 Press OCT BURN THE NO CLOTHES, MO ANDTHEN COURT Des Fried Churchen, But UST Sunday. NO Roy Strand OF I SUPPLY BECAUX IT UNS FIGHT AFTER FUNKEGUING SO THEY Presidely Tark Pring Fight After FUNKEGUING SO THEY hit Court MISSION AT 1.30M MD GUT KIDDY PORTION PLATE IT UNS All I GUT THAT Day - VERY FIRST THEY







#### Learnings (4 mins) What did you learn from the patients, staff, and/or community?

From Patients:

- We learned that in spite of receiving care at our homeless mobile health clinic and have a close relationship with staff- patients still struggled with disclosing certain information about themselves due to stigma and fear.
- Number of patients experiencing homelessness that feel that they have never worried about obtaining food.
- Need to have more focus groups to address needs and gaps
- Need better & consistent screening tools

From Staff:

- We had some staff (that were also recently patients) participate in "Draw your Experience" and found that they too had struggles with accessing food regularly.
- Staff feels unsure of how to address this need for patients and all would like to help more with this issue
- Figuring out the appropriate screening process and work flows vary from clinic to clinic
- Need better and consistent screening tools



## Next Steps (1 min)

How will you take what you learned to inform your strategies to assess and address either food insecurity or transportation?

- Would like to conduct a few more "Draw your Experiences" with other program participants/patients.
- Meet with individual clinic managers and operations to figure out screening workflows.
- Meet with Programs staff to incorporate screening tools
- How to address current need- LA Food Bank partnership at key clinic sites

### **Behavioral Health Services, Inc.**

----

BHS

Family Health Center

### Who We Are

BHS Family Health Center 2501 W El Segundo Blvd, Hawthorne, CA

- 5,317 visits in 2019
- 1,675 users/patients in 2019
- 43% Latino; 25% African American
- 65% <200% of FPL; 54% <100% of FPL
- 16% ages 0-17; 84% 18+
- 9% uninsured; 81% Medicaid
- 5 FQHC in Los Angeles County SPA 8



### Patient, Staff, & Community Voice

- Clinic Staff
  - Office manager
  - Receptionists
  - Enroller
  - Medical assistants
  - Referral coordinator
- Patients
  - Parents of patients
  - Patients





### **Methods**

- Draw Your Experience
  - Draw your experience showing a time when you felt secure about the food you had and then draw your experience when that was not the case.
- Open Interviewing Focus Group
  - USDA Discussion Guide for a Key Informant Focus Group (Staff)
  - Where do you get your food?
  - What do you think are the biggest barriers related to obtaining healthy food in your community?
  - Are your needs being met by your CalFresh enrollment? Why or why not?
  - What else can be done to help people have an easier time getting the types of foods that they want or need?
- PRAPARE Questionnaire and CalFresh Structured Data Pilot
  - CalFresh Enrollment Status: Never, Previously, Currently



### Learnings from PRAPARE/CalFresh Pilot

#### PRAPARE/CalFresh Pilot

- Ran for 4 days, 11/21-11/26
- 37% of patients are currently CalFresh enrolled
- None of the patients enrolled in CalFresh expressed a lack of ability to obtain food.
- Of those previously enrolled, most are stable with only one patient recently losing CalFresh status due to going over the salary maximum.
- Of those who have never been enrolled, none came up as positive for food insecurity based on screening.





### **Learnings from Draw Your Experience**

"I have two young daughters so secure with having like food, being able to have food to provide for them...to eat like on a daily basis... I associated that was like just happy feeling so how the food, sun, flowers are blooming everything's great, but on the insecure side which I have been there before as well. ... It's the exact opposite so everything's dark, there's a lot of worry, there's a lot of stress that goes into play when you're worrying about not only to feed yourself, and ...your children as well."



### **Learnings from Patients**

#### Healthy food as unaffordable

- "My monthly CalFresh would be \$500. Which sounds like a lot, but when it's like a family of three and then you want to kind of go for the healthier things. It just ...wipes the entire like 500 out. And then when that's the only like source you have to depend on ... you're kind of pushing that other direction of like not so healthy things."
- "So I think [healthy food] is available, and I think it's accessible for some people. And I don't think that it's affordable, which is so weird that the healthier things for us is like so expensive to even obtain."
- "[Healthy food], that's what's really important because that would put us in a healthier state, mentally, physically, I mean, even myself. So it's available. Accessible to some and I don't think it's affordable."
- "Finances is number one [barrier]."



### Learnings from Patients (cont.)

#### CalFresh

- "So I'm authorized every first of the month...That's when they authorize it but then the actual date that it goes on my card is actually the eighth, and for someone who has young kids it's like, that's still kind of a lot to wait. Like my friend who helped me her day is actually the third."
- "I'm more concerned with like making things last so if I can make meals and we can have them for two, three days maybe rather than a day. But um it's just the amount...It's a zero balance and we're maybe at the 22nd of a month."
- "It's not like it's simple to fill everything out online. It's simple, but that's also a long, a long process and then I think there's just... a lot of like hoops that you have to jump through..."
- "And if you're not like on time with turning in documentation so like every six months you have to ...recertified ...If you're like a day late, you're done you're cut off, and then it's like what do you do about feeding these kids if you're not working."



### Learnings from Patients (cont.)

#### Lack of choice/Feeling limited

- "Whole Foods for example...you see a lot of fresh, fresh fruits fresh vegetables produce all types of things, and it is on the pricier end and but I think like, that's where I would...feel more comfortable ...But being limited ...not working right now, having to go ...seek help. It makes things, limited."
- "I just believe that [healthy food stores] are just geared towards like upper class people...And then the cheaper stores are, I think...that's where you like maintain the status too ...because you're putting certain stores in certain areas."

#### Other things that came up

- Convenience shopping where it is convenient because of other time demands
- Lack of knowledge/skills not knowing about resource, how to eat healthy, how to cook
- Need for assistance a person to guide you through the process
- Stigma related to asking for help



### Learnings from Staff

#### Barriers to obtaining healthy food Other barriers

- Not affordable
- Restricted by location
  - due to city planning
- Convenience of unhealthy food
  - it's more affordable, accessible, and available
- Lack of time other priorities
- Lack of support

 Lack of knowledge/skill – related to cooking healthy and resources

Solutions

- Community garden
- Cooking classes
- Educating patients with chronic illness
- Provide patients resources through insurance

### **Next Steps**

- PRAPARE vs Hunger Vital Sign
  - Explore whether we want to keep using PRAPARE or switch.
  - Assess pros and cons of one vs the other.
  - PRAPARE is able to assess social determinants in general but is less effective at screening directly for food insecurity.
- Develop materials for patients and a resource guide
- Possibly a cooking class
- Educating staff



What are the key
 elements/sttributes?
 Goal limite?
 Project types hased
 an "interest areas??
 Comments?
 Privacy permissions?

.

0

How Using Portal Nim

### **Questions?**

•••



### Asks & Next Steps

Site Visit: Sign up for a site visit by EOD, December 23, 2019!
 January 27: NEVHC – Food Insecurity - <u>Register here.</u>
 January 31: West County – Transportation - <u>Register here.</u>

- March 11<sup>th</sup> In-Person Convening: <u>Register</u> for the convening by January 24, 2020.
- Storytelling Interviews: Project Leads will be connected with Sarah Henry in early January 2020 to begin documenting your team's progress.



### Sarah Henry, MCU Reporter



Sarah Henry is a Bay Area-based writer who covers culture through the lens of food. She has written about food security, food justice, and other social and economic matters on the food beat for publications such as The Washington Post, NPR/The Salt, and San Francisco Chronicle. Sarah is the co-author of The Juhu Beach Club Cookbook and the author of Farmsteads of the California Coast and <u>Hungry for Change</u>, a project with UC Berkeley's Food Institute that showcased 20 food systems changemakers in the Golden State. She covered health issues while on staff at the Center for Investigative Reporting and *Hippocrates* magazine and has written about health and wellness for online outlets such as WebMD, Caring.com, and Consumer Health Interactive.



# **Thank You!**

Megan O'Brien **Senior Program Manager Center for Care Innovations** mobrien@careinnovations.org

Diana Nguyen **Senior Program Coordinator Center for Care Innovations** diana@careinnovations.org

CEDARS-S

Please fill out

the post webinar

survey!