Welcome to Cherokee Health Systems!

Center for Care Innovations Population Health Learning Network Site Visit

September 19, 2018





Goals and Topics for Discussion





Overview of Cherokee Health Systems







To improve the quality of life for our patients through the blending of primary care and behavioral health. *Together...Enhancing Life*



Primary Service Area







Strategic Emphases



- Population-based care
- Blended behavioral and primary care
- Go where the grass is brownest
- Outreach and care coordination
- Telehealth
- Training healthcare providers
- Value-based contracting
- Healthcare analytics





Cherokee Health Systems

Current Number of Employees: 715 Current Annual Payroll: \$41,390,679

Provider Staff:

Psychologists - 47

Primary Care Physicians - 27

NP/PA (Primary Care) - 53

Community Workers - 37

Cardiologist - 1

- Nephrologist 1
 - Pharmacists 13 RNs - 81

Psychiatrists – 8 NP (Psych) – 9 LCSWs – 68 Dentists-2





Giving our Best for Those Most in Need

Improving Access and Outcomes for the Underserved

Calendar Year 2017

78,611 Patients Seen

409,363 Services Provided

25,242 New Patients





Populations/Communities Served

- Rural Appalachian
- Black/African American
- Migrant/Agricultural Farm Workers
- Latino/Hispanic
- Homeless
- Public Housing
- Refugee Africa, Middle East, Eastern Europe/Russia





Cherokee Health Systems <u>3 Year (FY2014-FY2017) Penetration Rates</u>

3 year penetration into the general population

Penetration

| Unduplicated patients | 73,885 |
|--|---------|
| Total area population | 691,293 |
| Penetration | 10.7% |
| 3 year TennCare (Medicaid) penetration | |
| Unduplicated Medicaid patients | 31,569 |
| Total Medicaid enrollment | 134,117 |
| Penetration | 23.5% |
| 3 year penetration into the uninsured population | |
| Unduplicated patients | 31,141 |
| Total area population | 90,998 |



Primary Behavioral Health INTEGRATED CARE Training Academy

34.2%

CY 2017 CHS Patient Services Integration

Patients with a Medical Visit 50,331

Saw a Behaviorist

39%

Patients with a Behavioral Health Service Had a Medical Visit

35,048

56%





Break





Clinical Model of Integration

Structure, Roles, Process





Overview

- Definition
- Foundational Principles
 - Structure
 - Roles
 - Process





What is Integrated Care?

"The care that results from a practice team of primary care and behavioral health clinicians, working together with patients and families, using a systematic and *cost-effective* approach to provide *patient-centered care* for *a defined population*. This care may address mental health and substance abuse conditions, health behaviors (including their contribution to chronic medical illnesses), life stressors and crises, stress related physical symptoms, and ineffective patterns of health care utilization."

Peek CJ and the National Integration Academy Council. Executive Summary - Lexicon for Behavioral Health and Primary Care Integration: Concepts and Definitions Developed by Expert Consensus. AHRQ Publication No.13-IP001-1-EF. Rockville, MD: Agency for Healthcare Research and Quality. 2013. <u>http://integrationacademy.ahrq.gov</u>





An Integrated Team Based Model

- Functions of care delivery shared across team
- Access to BH expertise "where behavioral problems shows up"
- Improved communication
- Improved care coordination
- Expanded health management support
- Supported patient engagement





Integration is a means to an end...

- Improve the health of a population
- Achieve health equity
- Improve access
- Focus on wellness and prevention
- Patient centered care
- Evidence based clinical and program decision making





Integrated Behavioral Health MUST Fulfill Functions of PRIMARY Care

- Contact First line of access
- Comprehensive Anything that walks through the door
- Coordinated Organizes and synchronizes all elements of care
- **Continuous** Episodes of care within context of longitudinal partnership





CHS' Behaviorally Enhanced Healthcare Home

- Behaviorist on Primary Care (PC) team
- Consulting Psychiatrist on PC Team
- Shared patient panel and population health goals
- Shared support staff, physical space, and clinical flow
- BH Access and collaboration at point of PC
- PC Team based co-management and care coordination
- Shared clinical documentation, communication, and treatment planning





Common Considerations for PCP Referral for Behavioral Health Consultation Services

- Diagnostic clarification
- Behavioral Interventions
- Treatment planning
- Facilitate consultation with psychiatry
- Behavior and mood management
- Suicidal/homicidal risk assessment
- Substance abuse assessment and intervention
- Trauma & Anxiety management
- Interim check of psychotropic medication response
- Co-management of somaticizing patients
- Parenting skills



- Stress Management
- Medication management
- Weight Management
- Chronic Pain Management
- Smoking Cessation
- Insomnia / Sleep Hygiene
- Psychosocial and Behavioral Aspects of Chronic Disease
- Any Health Behavior Change
- Management of Inappropriate Medical Utilization
- Anger management



Integrating Psychiatry into Primary Care: Strategies

- Consultation to PCP/BHC via phone or telemed
- Fast-track access to direct face to face consultation with patient for stabilization
- Triage and coordination with specialty psychiatry
- Treatment Team discussion
- Trainings for PCPs/BHCs "Stump the Chump"





Who is on the team?

Clinical Therapist/Psychologist/BHC

- Communicating with prescriber to clarify diagnosis and unify treatment plan
- Monitor symptoms and functioning and communicate concerns/progress to prescriber

PCP/Specialty Medical Provider

 Assessing and treating acute and chronic health problems with assistance of a BHC or specialty behavioral health, as clinically indicated

Psychiatric Provider

- Communicating with co-prescriber (PCP) regarding medication concerns
- Providing diagnostic clarification
- Offering psychotropic medication recommendations to PCP





Who is on the team?

Each team member has a unique role

Patient Service Representative

- Coordinating the scheduling of same-day appointments
- Obtaining medical/behavioral releases for outside agencies

Nurses

- Identifying presenting problems during visit
- Administering behavioral health screening tools
- Coordinating with multidisciplinary staff to manage clinic flow and delivery of multiple services on single date of service





Who is on the team?

Each team member has a unique role

Clinical Pharmacist

- Evaluate the appropriateness and effectiveness of the patient's medications.
- Follow the patient's progress to determine the effects of the patient's medications on his or her health.
- Advise the patient on how to best take his or her medications.

Community Health Coordinator (CHC)

- Improve treatment engagement, motivation, and adherence
- Assist patient in obtaining health coverage or access to needed care
- Create linkages with community resources
- Identify and problem-solve barriers to improved self-sufficiency





How The Team Coordinates And Communicates

- Patient Dashboard
- Morning Huddles
- Communication from Care Coordination in EHR
- Weekly Integrated Team Meetings
- Standing Orders
- Daily Opportunities Reporting on Care Gaps





So what does it look like in real life?

• A picture is worth a thousand words...





Patient Check-in









Vitals -BP



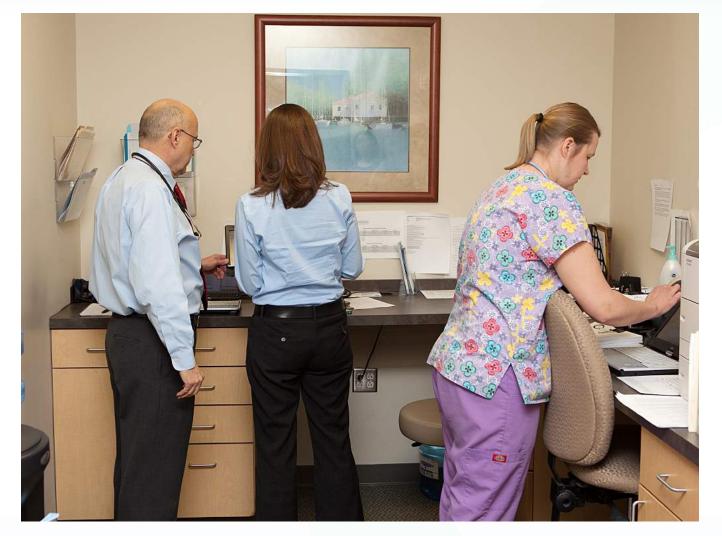


Vitals - BH









Shared Space





PCP with Patient







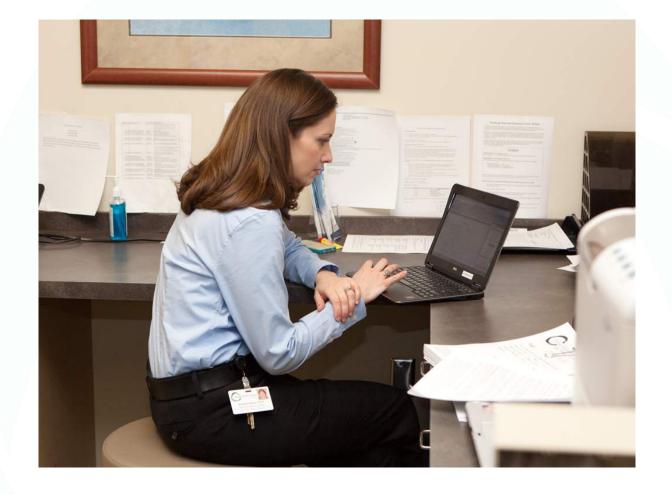


PCP Consults BHC





BHC Chart Review







BHC Transition









BHC Consultation with Patient





BHC Feedback to PCP









Patient and BHC Coordinate Follow – Up Plan





Questions?





Population Health Management

Bio-Psycho-Social Assessment (BPSA)





Managing an Assigned Population

- 35,000 assigned Medicaid lives
- Value-based contracts put us at risk (both upside and downside) for quality targets and cost targets (quality bonus and shared savings)
- Who are these patients?
- What is driving their use of services? Medical? Psych? SDOH?
- Who are the sickest and what resources do they need?
- Who are *next* sickest and what resources do they need?



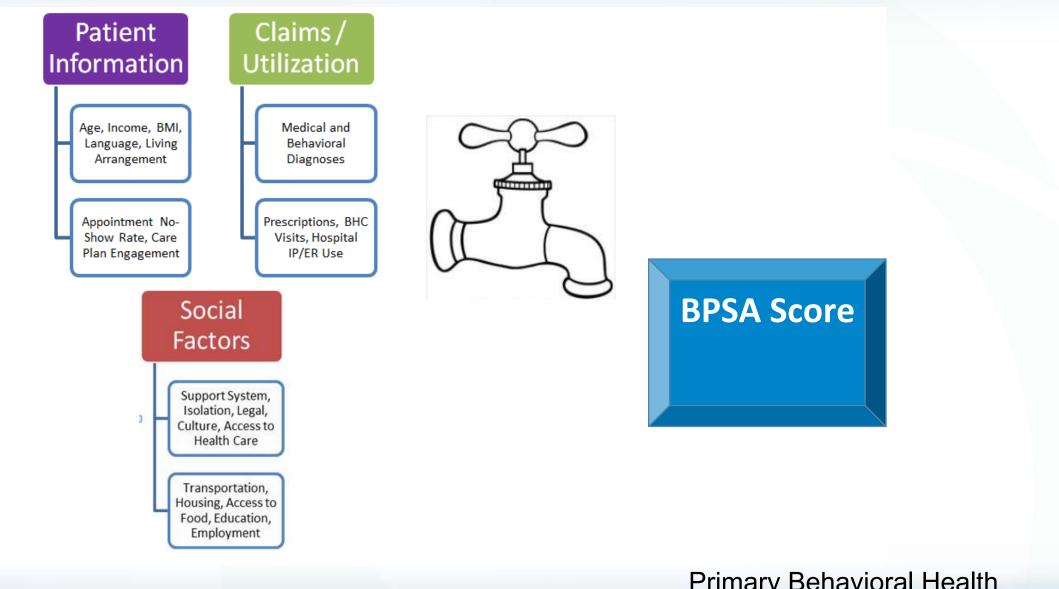


Model description

- Biopsychosocial Algorithm of Patient Complexity
- Quantifies patient complexity from biological, psychological, and social domains
- Points assigned to conditions are combined into overall BPSA score by patient









Medical (Bio) factors (EHR and claims)

- Asthma
- Myocardial Infarction
- Cerebrovascular Disease
- Diabetes
- Leukemia
- Low Back Pain
- AIDS
- Etc.





Psychological factors (EHR and claims)

- Anxiety
- Trauma/PTSD
- Eating Disorder
- Major Depression
- Bipolar Disorder
- Etc.





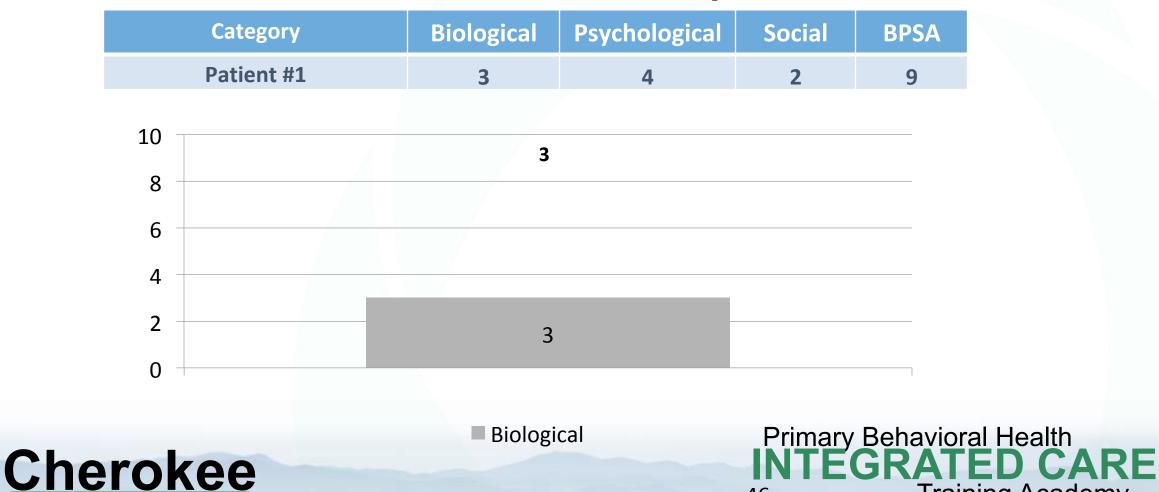
Social factors (taken/discussed at visit – entered into record)

- Income below federal poverty guidelines
- Homeless or unstable housing
- Transportation barriers
- Employment barriers
- Issues with primary support system
- Legal problems
- Lack of access to food/clothing
- Social isolation
- Language/cultural barriers





BPSA Score: Biological (medical diagnoses from claims/records)



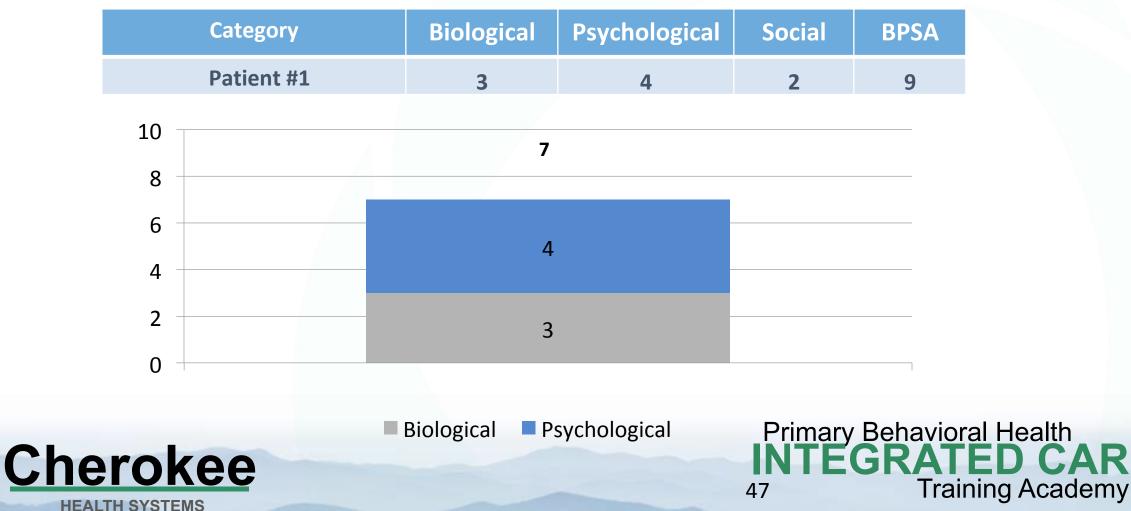
HEALTH SYSTEMS

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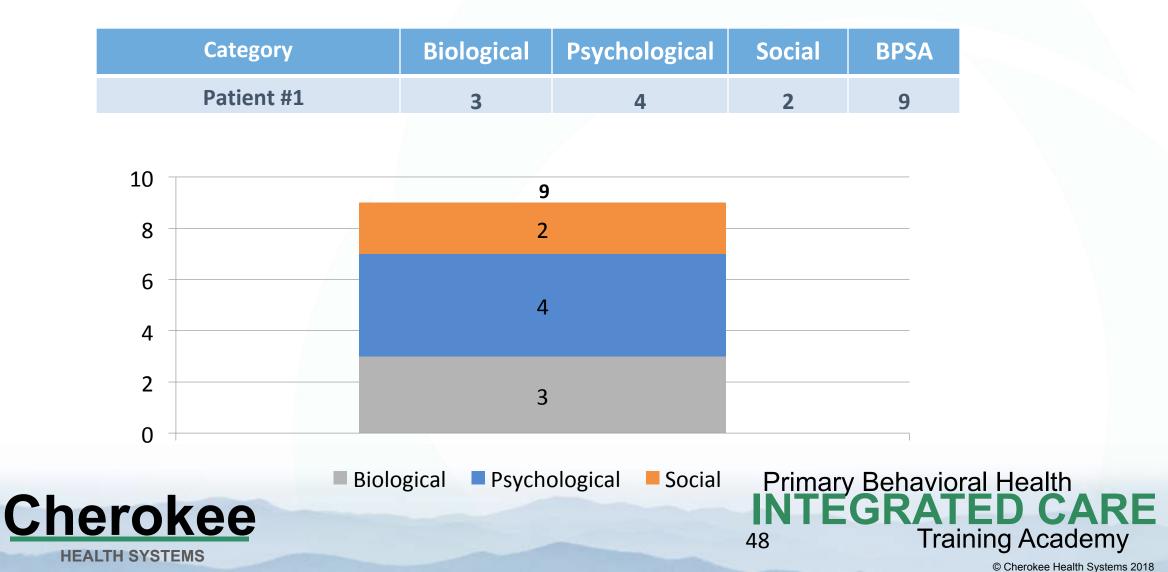
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Training Academy

BPSA Score: Biological + Psychological (diagnoses from claims/record)



BPSA Score: Biological + Psychological + Social



BPSA Results: CHS 10 Highest Ranked Active Patients (mean = 5)

| Rank | MRN | Bio | Psych | Sdoh | Total Score | Last MED DOS | Last BH DOS | Financial Class |
|------|-------|-----|-------|------|----------------|-----------------|----------------|-----------------|
| 1 | XXXXX | 11 | 19 | 12 | 42 | 20150616 | 20140311 | Medicaid |
| 2 | XXXXX | 17 | 11 | 12 | 40 | 20150630 | 20150413 | Medicaid |
| 3 | XXXXX | 15 | 19 | 5 | 39 | 20150605 | 20150511 | Medicaid |
| 4 | XXXXX | 5 | 19 | 15 | 39 | 20150624 | 20150225 | Medicare |
| 5 | XXXXX | 14 | 18 | 6 | 38 | 20150421 | 20150709 | Medicaid |
| 6 | XXXXX | 14 | 17 | 7 | 38 | 20150417 | 20120927 | Medicare |
| 7 | XXXXX | 21 | 11 | 5 | 37 | 20090323 | 20150420 | Medicaid |
| 8 | XXXXX | 11 | 17 | 9 | 37 | 20150618 | 20140206 | Medicare |
| 9 | XXXXX | 16 | 13 | 8 | 37 | 20120313 | 20121108 | Medicaid |
| 10 | XXXXX | 11 | 17 | 9 | 37 | 20141104 | 20140925 | Medicare |
| | | | | | | | Primary Ber | avioral Health |



GRATED CARE Training Cademy

CHS 20 Highest Ranked Assigned PCP

| Rank | Provider | Patients | Avg Score | Rank | Provider | Patients | Avg Score |
|------|----------|----------|-----------|------|----------|----------|-----------|
| 1 | Α | 501 | 40.1 | 11 | К | 954 | 30.4 |
| 2 | В | 1,698 | 39.2 | 12 | L | 445 | 30.1 |
| 3 | С | 508 | 38.6 | 13 | М | 1,387 | 29.1 |
| 4 | D | 625 | 38.5 | 14 | Ν | 735 | 27.5 |
| 5 | Е | 1,490 | 37.6 | 15 | 0 | 829 | 25.9 |
| 6 | F | 1,175 | 36.8 | 16 | Р | 902 | 25.2 |
| 7 | G | 1,501 | 34.4 | 17 | Q | 1,633 | 24.8 |
| 8 | Н | 1,034 | 33.9 | 18 | R | 413 | 24.5 |
| 9 | I | 921 | 32.0 | 19 | S | 914 | 23.8 |
| 10 | J | 1,476 | 32.0 | 20 | т | 851 | 23.1 |





Quality Metrics

| | NCQA 75th | | |
|--|------------|-------------|----------|
| | Percentile | TennCare | Proposed |
| Measure | (2013) | Target 2014 | Target |
| Childhood Immunization Status, Combo 10 (CIS 10) | 38% | n/a | % |
| Treatment for Children with Upper Respiratory Infection (URI) | 90% | 84% | % |
| Breast Cancer Screening (BCS) | 58% | 55% | % |
| Controlling High Blood Pressure (CBP) | 63% | 64% | % |
| Diabetic HbA1C Testing (CDC HbA1C) | 87% | n/a | % |
| Diabetic LDL-C Screening (CDC LDL) | 81% | n/a | % |
| Postpartum Care / Visits (PPC) | 71% | 71% | % |
| Follow up Visit Within 7 Days of Discharge from Acute MH Admission | 69% | n/a | % |
| Antidepressant Medication Management -Acute Phase, First 60 Days | 56% | n/a | % |
| Follow-Up Care for Children Prescribed ADHD Medication | 46% | n/a | % |





NCOA 75+h

Cherokee Health Systems

Go to BH Home Page Go to BH Consult Go to PC Home Page Add Care Plan Note Send Task

Patient Dashboard

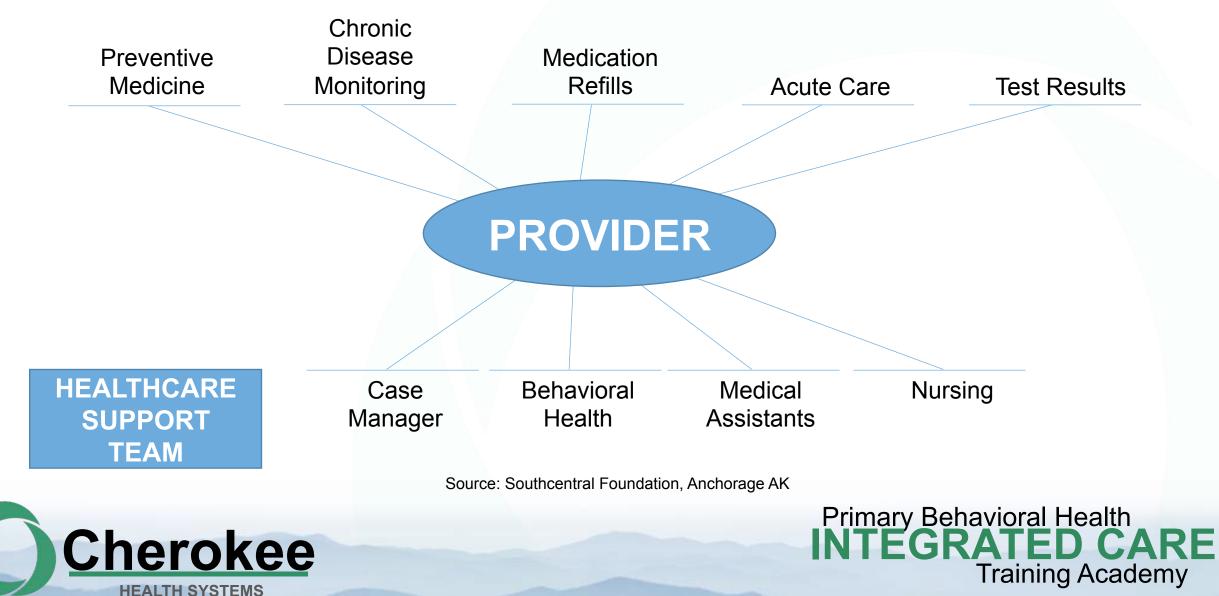
Version 1.2.1 | Patient Portal Enrollment Status: Token Issued

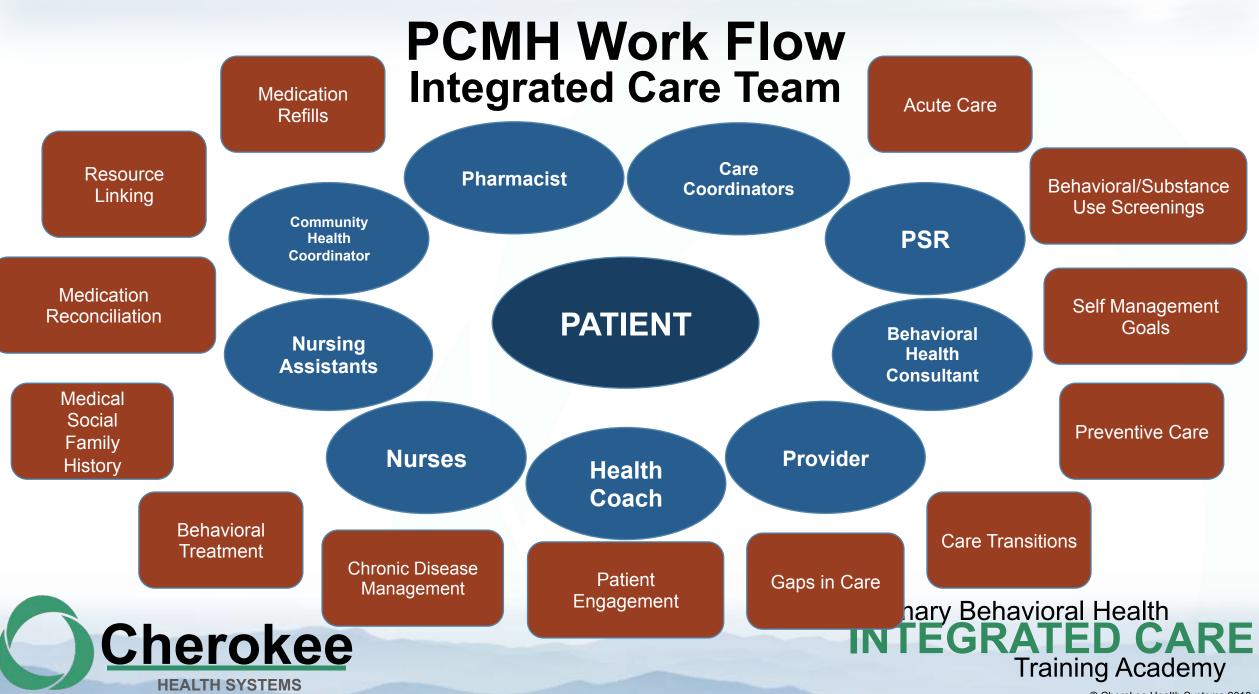
| | | 1 |
|---------------------|---|--|
| Provider | | |
| eve PA-C, Heather | | |
| MHNP-BC, Rebekah Ma | arie | |
| EEMAN PHD, DENNIS | | |
| EEMAN PHD, DENNIS | | |
| | | |
| Event | Time | Date |
| BH 30 Therapy | 09:30 | 02/16/2016 |
| PC Nephrology FU | 10:00 | 03/03/2016 |
| BH Est Psy 15 | 09:30 | 03/30/2016 |
| | | |
| Event | Status | Date |
| BH 30 Therapy | Kept | 01/19/2016 |
| BH 30 Therapy | Cancelled | 01/07/2016 |
| PC Cardio Fol Up | Kept | 01/07/2016 |
| | | |
| | Status | Start Date |
| week | Ongoing | 02/11/2016 |
| | | |
| | R | XN Desc |
| ERGIES | | |
| | eve PA-C, Heather MHNP-BC, Rebekah Ma EMAN PHD, DENNIS EMAN PHO PC Nephrology FU BH 30 Therapy PC Cardio Fol Up Meek | eve PA-C, Heather MHNP-BC, Rebekah Marie EMAN PHD, DENNIS EMAN PHD, DENNIS EMAN PHD, DENNIS BH 30 Therapy 09:30 PC Nephrology FU 10:00 BH Est Psy 15 09:30 BH Est Psy 15 09:30 BH 30 Therapy Kept BH 30 Therapy Cancelled PC Cardio Fol Up Kept BH 30 Therapy Cancelled PC Cardio Fol Up Kept |

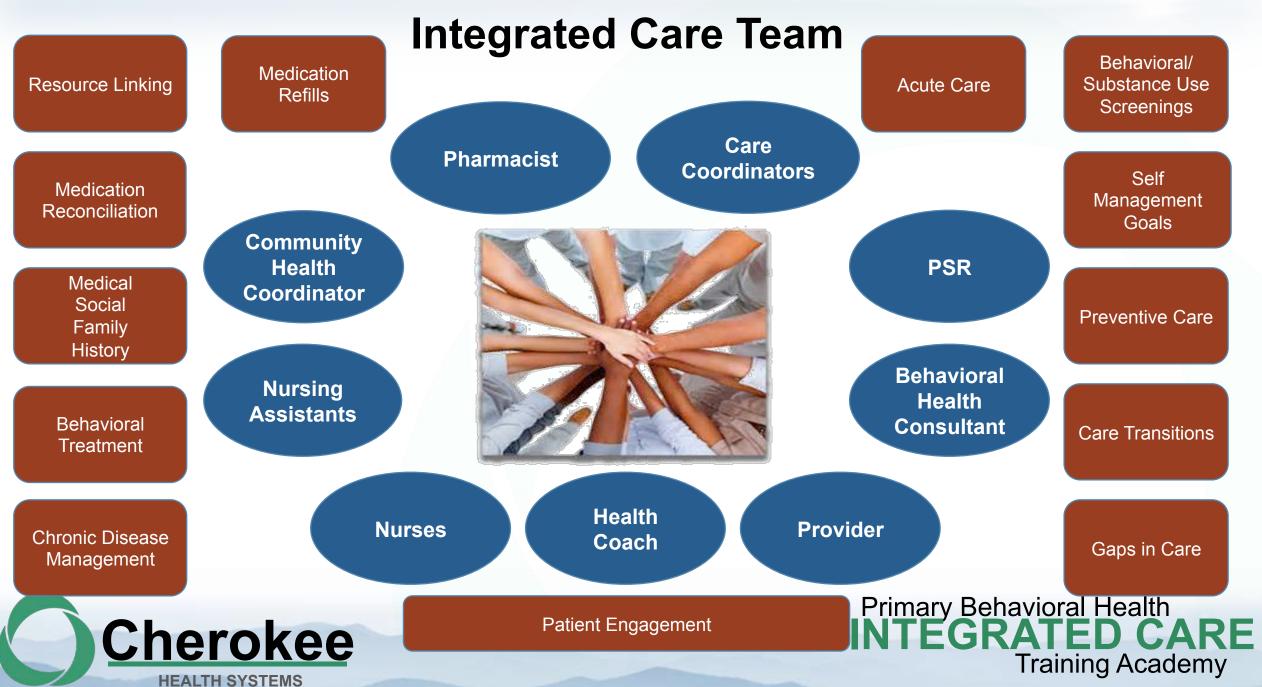
| Hospital ER/Admissions (Last 90 Days) | | | |
|---------------------------------------|------------------|------------|-----------|
| Description | - | | Date |
| None | | | |
| Care Coordination | | | |
| | tervention | | |
| | n when indicated | | |
| Che oureau | Twnen moleated | | |
| Point of Care | | | |
| Preventative Care | | | |
| Protocol | Status | Last Date | Due Date |
| Mammogram | Due | 07/19/2012 | 07/19/201 |
| PAP | | 09/18/2013 | 09/18/201 |
| Pneumococcal | | 11/26/2012 | 01/14/203 |
| Health Management | | | |
| Protocol | Status | Last Date | Due Date |
| ACT | Due | | 02/15/201 |
| Eye Exam | | 08/25/2015 | 08/25/201 |
| Hemoglobin A1c | | 11/10/2015 | 05/10/201 |
| Lipid Panel | | 09/25/2015 | 09/25/201 |
| Microalburnin | Due | 11/01/2011 | 11/01/201 |
| Drimor | v Behavio | | 2 |



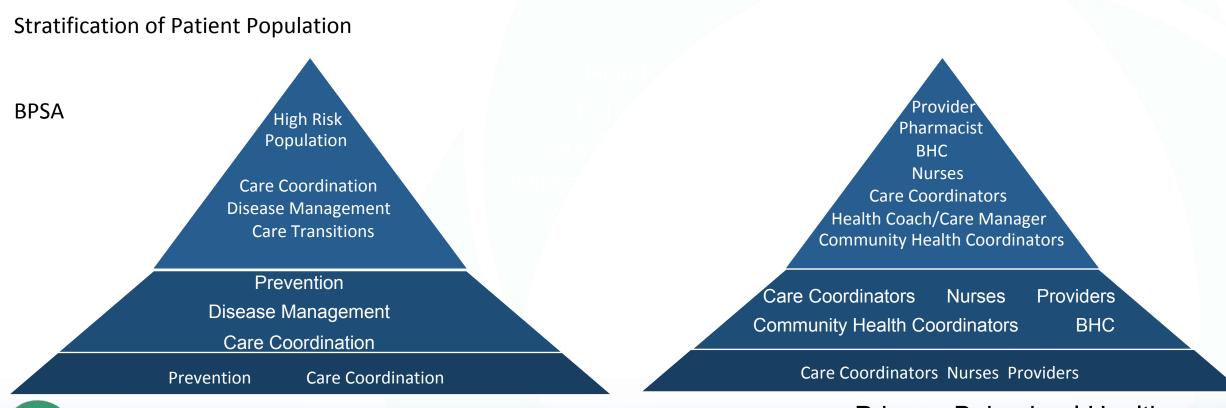
Traditional Primary Care Work Flow







Patient Population Management



Cherokee

HEALTH SYSTEMS



Integrated Care for Addiction

Discussion of Enhanced Health Home Model for Addiction Continuum of Care, Including MAT





Working Lunch – Continued Discussion





Break





Population Health Management

Clinical Informatics Optimizing NextGen (EHR)





Health Information Technology Implementation and Optimization





IT Staffing Profile

- IT Helpdesk (4)
- EHR Team (5)
 + Clinical Leadership (Behavioral Health)
 + Clinical Leadership (Primary Care)
- Senior Level Infrastructure Support (4)
- Reporting and Software Development (5)
- Clinical Informatics (1)





Mobility in Integrated Care



iPads and Laptops:

- Provides EHR Access
- Improves timeliness of documentation
- Provides Telemedicine capabilities for highrisk patients
- Increases patient access to all CHS services and care team





Telemedicine/Video Conferencing

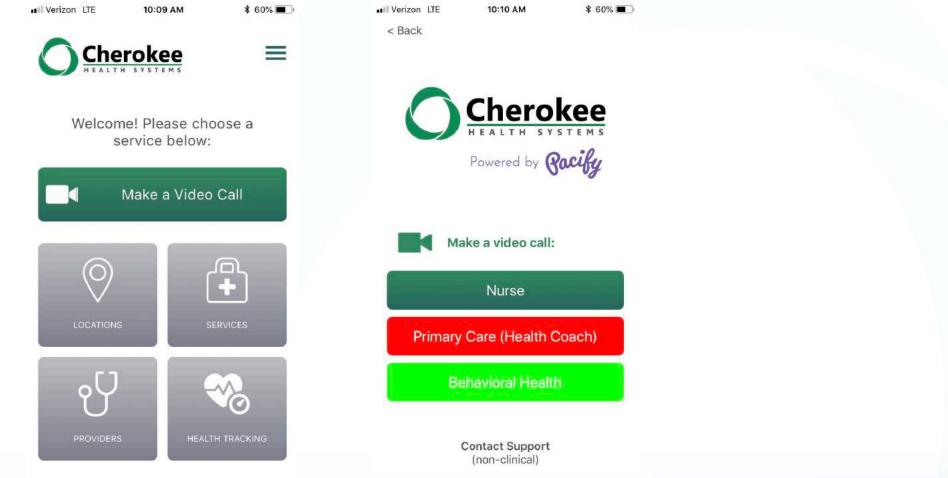
- Primary Care
- Specialty Mental Health
- BHC Consults
- Pharmacy
- Discharge/Aftercare Planning
- Mobile Crisis
- Mental Health Hospital Admission (Second Certification)
- Interpretation

- Treatment Teams
- Supervision
- Hypertension Groups
- Coumadin Groups
- Nutritional counseling
- Community Health Coordinators
- Parent-Child Interactive Therapy
- CHS App (coming soon)





CHS Mobile App for Population Mgmt.





Primary Behavioral Health INTEGRATED CARE Training Academy

Optimizing EHR for Integrated Care and Population Mgmt.

Integrated Clinical Record

Communication

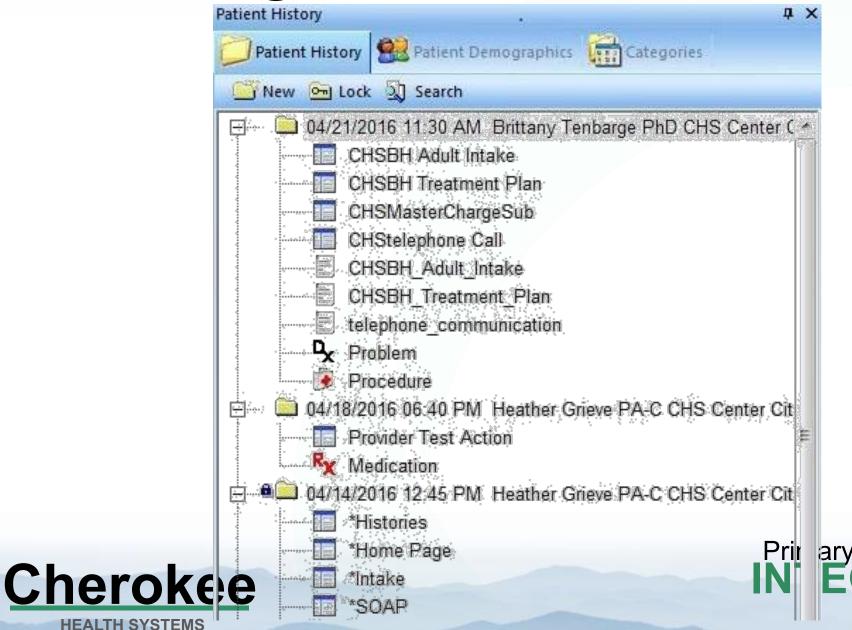
Coordination

Patient Dashboard





Integrated Clinical Record



ary Behavioral Health EGRATED CARE Training Academy

Communication HIE & Payor Data Integration with EHR

Automated tasks created for admissions, discharges and transfers Appears on Patient Dashboard

| 🗋 🖌 Due Date 🖌 | Patient/Sul | bject | | Description | |
|---|--|---|--|---|--|
| Image: Second state | Task Details Due Date: Priority: Subject: | 1/15/2016 Normal ✓ Outside Alert on CHS Patient | Task belongs to these Categories: <pre></pre> | Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/15/201 Please be advised, your patient has been admitted to the East Tennessee Children's Hospital Emergency Department Please be advised, your patient has been admitted to the Blount Memorial Hospital Emergency Department on 01/1 Please be advised, your patient has been admitted to the Blount Memorial Hospital Emergency Department on 01/1 Please be advised, your patient has been admitted to the Blount Memorial Hospital Emergency Department on 01/1 Please be advised, your patient has been admitted to the Loudoun Medical Center's Emergency Department on 01/1 Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/14/2016 Please be advised, your patient has been discharged from the Morristown Medical Center as an inpatient on 01/14/2016 Please be advised, your patient has been discharged from the East Tennessee Children's Hospital as an inpatient on | |
| Image: Constraint of the system 01/13/2016 Image: Constraint of the system 01/12/2016 Image: Constraint of the system 01/12/2016 Image: Constraint of the system 01/11/2016 Image: Constraint of the system 01/08/2016 Image: Constraint of the system 01/07/2016 | Assigned | Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/15/2016 : LAST CHS PROVIDER Bradley Carter, MD Assign To | Docs & Procs Equipment Reports Faxes Lab LabRad Followup Meds 0B/GYN Reminders ✔ Patient Alert Patient Portal Appointments | Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/13/2016 Please be advised, your patient has been discharged from the Loudoun Medical Center as an inpatient on 01/12/201 Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/12/201 Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/12/2016 Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/12/2016 Please be advised, your patient has been discharged from the Parkwest Medical Center as an inpatient on 01/11/2016 Please be advised, your patient has been discharged from the East Tennessee Children's Hospital as an inpatient on Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/08/201 Please be advised, your patient has been discharged from the Regional Medical Center as an inpatient on 01/08/201 | |
| k∰ □ 01/07/2016 | Patient: Attach: | Select | Patient Portal Communication + | Please be advised, your patient has been discharged from the East Tennessee Children's Hospital as an inpatient on Add | |
| | 1 (a) (a) | erokee EALTH SYSTEMS | Update Cancel | Primary Behavioral Healt INTEGRATED CARE Training Academy | |

| | e Health Sys | | | | Patient | In the second | |
|--|--|-----------------|--------------------------|--------------------------------------|-------------------------------|---|--------------|
| CHS Master Home (Old) | BH Home (New) | BH Con | | PC Home Page | sion 1.2.4 Patient Portal E | nrollment Statu | Token Issued |
| Clinical Change Request | THL Enrollment Form | Add Care Pl | an Note | | | | |
| ennesee Health Link Enro | llment | | | | | | |
| MCO A | ssigned No Con | nsent Form Sigr | ned No | Attestation Submitted No | Enrollment Da | te// | |
| Million Hearts Enrollment | | | | | | | |
| | Eligible Yes I | Enrollment Date | 05/18/2017 | Letter Given Yes | ASCVD Score 6 | .0 | |
| Care Team | | | | Hospital ER/Admissions (Last 90 Days | s) | | |
| Туре | Provider | | | De | escription | | Date |
| PCP | Rice, Jr FNP, Paul I | Michael | | None | | | |
| uture Appointments | | | | BPSA Score - Last Screen: 04/24/20 | 018 | | |
| Provider | Event | Time | Date | BPSA | | edium | High |
| None | | | | Medical | 5 | | |
| | | | | Behavioral | 5 | | |
| ast Appointments Provider | Event | Status | Date | Social | 3 | | |
| Rice, Jr FNP, Paul 1 | Michael PC Planned Es | st 15m Kept | 04/24/2018 | Total | 13 | | |
| Rice, Jr FNP, Paul I | Aichael PC Planned Es | st 15m Cancelle | d 04/13/2018 | | | | |
| Cupp FNP, Jennifer (| Christina PC Planned Es | st 15m No Show | w 10/06/2017 | Care Coordination | Care Intervention | | |
| P-KH | | | | Letter | sent 2/7/2018 due f/u app | t. | |
| Self Management | Goal | Status | Start Date | | 102 | | |
| | None | 0.0003 | a set a set a set a | Point of Care | | | |
| | | | 46 | Preventative Care Protocol | Status | Last Date | Due Date |
| Diagnoses | | | | Colonoscopy | otatus | 11/11/2011 | 11/11/2021 |
| hronic Conditions Code | Description | | | Mammogram | Due | | 04/28/2018 |
| I10 | Essential (primary) hyper | rtension | | Pneumococcal | Due | | 04/24/2018 |
| | | | | | 500 | | |
| lehavioral | | | | Health Management | 0. i | Louis Durin | Due Dute |
| Code Major I | Description | Axis | Date | Protocol | Status | Last Date | Due Date |
| | Depression, Recurrent, Severe t-traumatic Stress Disorder | Ia Ib | 10/20/2008 | None | | | |
| | raphobia w/ Panic disorder | ID | 10/20/2008 10/20/2008 | Required Measures | | | |
| CONTRACTOR NOT AND A DESCRIPTION OF A DE | ed / Pending More Information | IC | 10/20/2008 | Description | Status | Source | Date |
| | lems", anemic, headaches, acid r | 100000 | 10/20/2008 | None | | | |
| | and Lancing neargenest acin t | | 10/20/2000 | | | | |



Coordination

Other - Telephone

| | | | | Contact Information: | | ······································ |
|------------------------|-------------------------------------|---|---|---|--|--|
| Contact typ | pe: | | Spoke with: 🏳 Patient | Home: | Alternate: Ext: | |
| | | | Name: | C () - | C () -] | |
| Urgency: | | | | Day: Ext: | Cell: | |
| | | | Relationship: | C () - | C () - | |
| Date of cal | | | | Other: (this call only) | Email: | |
| 04/27/201 | 2:07 | PM | | | | |
| After h | ours | | *HIPAA | *= | Preferred contact | |
| Communic | ation: | | | Actions: | | |
| | | | <u>^</u> | | Details: | Completed: |
| Comment: | | | y C Phrase My Phrases Manage My Phrases | Schedule appointment: | | |
| Dr. Smith, you have | , I saw this pt t a f/u with him | today who reported in four weeks and I | improved mood and functioning. I see that 🔺 | Send referral: | | |
| | | | | Place new medication order: | | |
| | | | | Adjust medication: Send test result(s): | 4 | |
| | | | | Counsel patient: | | — — |
| 1 | | | * | Other: | | |
| Meds/Al | lergies/Chroni | ic Problems | Review of Test(s) |) onen | | |
| Constraints of the | | | | | | Infe Low (DLII) |
| <u></u> | | | | | (Admin Action) (Release of I | Info Log (PHI) |
| | nunication His | | | | | Info Log (PHI) |
| | | | Comments | Employee T | Admin Action Release of I Tasking: Priority: | Info Log (PHI)) |
| This Comn | nunication His | tory: | Comments | Employee T | Tasking: | Info Log (PHI)) |
| This Comn | nunication His | tory: | Comments | Employee T | Tasking: Priority: Normal | Info Log (PHI)) |
| This Comn | nunication His | tory: | Comments | Employee T | Tasking: Priority: | Info Log (PHI)) |
| This Comn | nunication His | tory: | Comments | Employee T | Tasking: Priority: Normal | Info Log (PHI)) |
| This Comn | nunication His | tory: | Comments | Employee T | Tasking: Priority: Normal | (nfo Log (PHI)) |
| This Comn Date | nunication His | tory: | Comments | | Tasking: Priority: Normal Send & Close Status: • Open © Complete | |
| This Comn Date | nunication His | tory: | Comments | | Tasking: Priority: Normal Send & Close Status: © Open © Complete Save & Close | Cancel |
| This Comn Date | nunication His | tory: | Comments | | Tasking: Priority: Normal Send & Close Status: © Open © Complete Save & Close | Cancel |
| This Comn Date | Time | tory: Concerns/Issues | Comments | | Tasking: Priority: Normal Send & Close Status: © Open © Complete Save & Close | Cancel |
| This Comn Date | Time | tory: Concerns/Issues | Comments | | Tasking: Priority: Normal Send & Close Status: © Open © Complete Save & Close | Cancel |
| This Comn Date | nunication His | tory: Concerns/Issues | Comments | | Tasking: Priority: Normal Send & Close Status: © Open © Complete Save & Close | |

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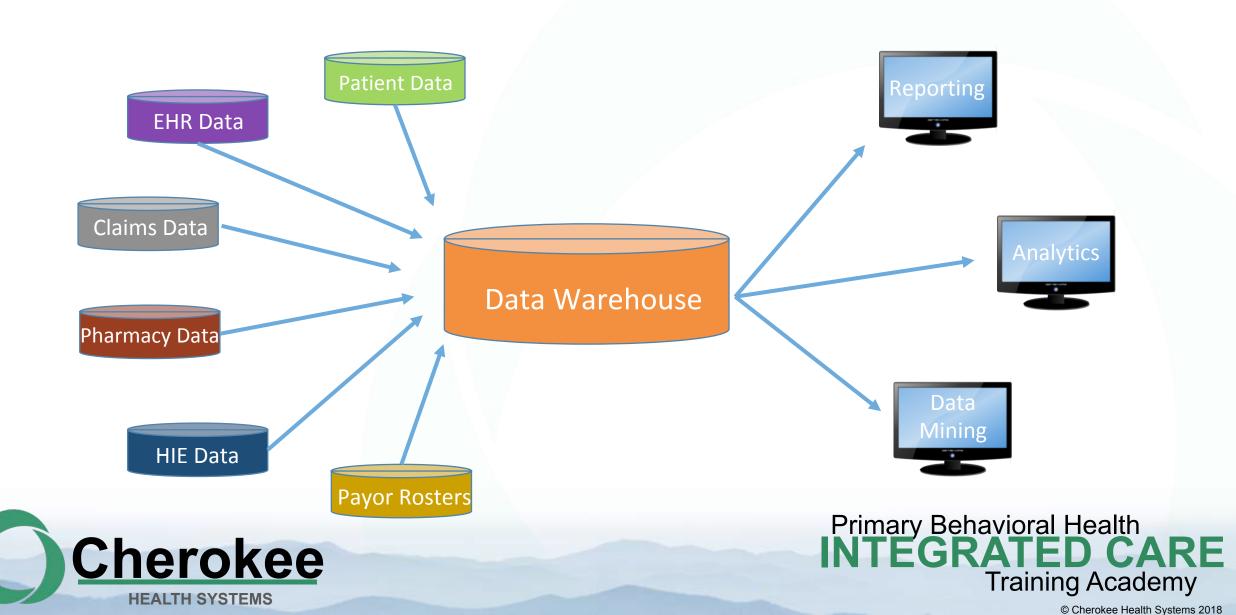
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Using the Data





CHS Data Warehouse



CHS Data Warehouse

Provides interactive on-demand reporting

- Quality metrics
- Meaningful Use
- UDS
- Central Business Office (Financial)
- Outreach reports for non-compliant patients
- Executive summary dashboard reports
- Population Management and Care Coordination





Population Management

 CHS Outreach application is utilized by our centralized care coordination team to identify gaps in care/noncompliant patients.





Population Mgmt./Care Coordination

| Category: | Patient | Ion-Compli | iant Lists - CH | ~ | MRN: | | | | First Name: | | | | |
|---------------|-------------|------------|-----------------|------------|------------|------------|-------|---------------------------|-------------|-------------------|---|-----------|------------|
| Last Name: | | | | L | ocation: | New Tazewe | 1 | ~ | Provider: | - All Providers - | ~ | | |
| Status: | Display All | | | ∨ M | leasure: 🛛 | AWC | | ~ | Due Date: | - All Records - | ~ | Clear | Search |
| | | | | | | | | | | | | | |
| Last Rev Date | Status | MRN | Member ID | Name | | DOB | Phone | Category Desc | Measure | Measure Details | | Last Date | Due Date |
| 02/01/2016 | | | | | | | | Non-Compliant Lists - CHS | AWC | | | | 01/01/2016 |





Population Mgmt./Care Coordination

- Pearman DO, Suzanne Michele at New Tazewell Next PC Appointment: N/A Last PC Appointment: Last BH Appointment: KARNS PHD, BRENDA M at New Tazewel Measure Related Information: No measure related information found for selected patient. Next BH Appointment: KARNS PHD, BRENDA M at New Tazewell

Care Coordination Notes:

| Date | Problem | Intervention | Status |
|------------|--|---|-----------|
| 12/28/2015 | pt on Amerigroup gap in care for needing WCC | pt called & rescheduled WCC for 1-21-16 | Continued |
| | pt on Amerigroup gap in care for needing WCC | pt has been scheduled for WCC on 12-28-15 | New |
| 02/01/2016 | pt on Amerigroup gap in care list for WCC | pt seen in office toady for WCC | Complete |

Problem:

Intervention:





Population Management & Care Coordination

 Daily automated non-compliant patient reports emailed to practice administrators, CHCs and BHCs









Current Percentage Target Percentage





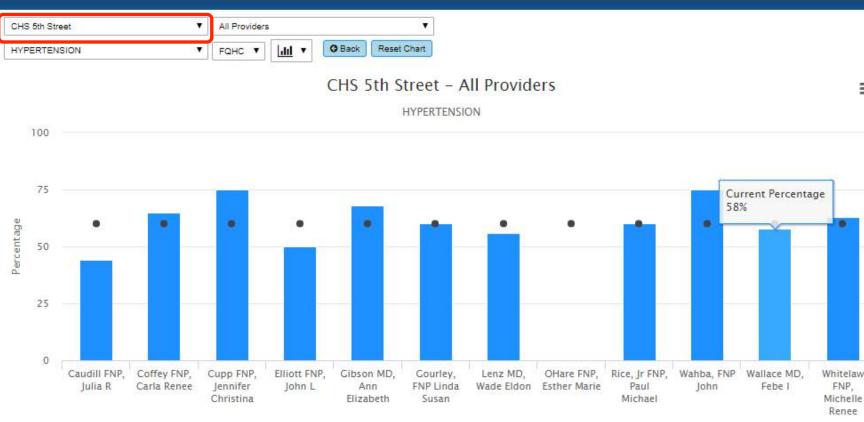
UDS - YTD

| All Locations | All Providers | | Description | Den | Num | Percent |
|------------------------------------|---|---|------------------------------|------|------|---------|
| HYPERTENSION | FQHC V III V OBack Reset Chart | | 5th Street | 868 | 537 | 62% |
| | | | Alcoa | 568 | 326 | 57% |
| | All Locations - | All Providers | Bean Station | 898 | 417 | 60% |
| | | | Blaine | 617 | 427 | 69% |
| | HYPERTEN | ISION | Center City | 1927 | 1175 | 61% |
| 100 | | | Chattanooga | 594 | 368 | 62% |
| | | | Clinton | 313 | 221 | 71% |
| 75 | | | Dameron Ave | 2 | 1 | 50% |
| | | | East Knox | 391 | 235 | 60% |
| | | | Englewood | 326 | 230 | 71% |
| 0 50 | | | Fifth Avenue | 556 | 331 | 60% |
| 23 | | | Lenoir City | 663 | 437 | 66% |
| 25 | | | Maynardville | 990 | 561 | 57% |
| | | | New Tazewell | 449 | 325 | 72% |
| 0 | | | Newport Grammar Clinic | 38 | 24 | 63% |
| let was not in | center Cratanoosa Clinton pre tast knot trolewood | in hereine segment have her acereit ne conne widde school Chine segment fattor washourn | Rutledge Middle School | 3 | 2 | 67% |
| Sth Street Alcoa and Station Blair | met ranot clin eron' asther diene | th Avenue eror CP4 yraduile ratered nat Cinc no Cinc seynout tabor wostourn | Sevier County School Clinics | 39 | 21 | 54% |
| 2. Bey | Ce Char Dau F. Ell. E | the way were and widde school | Seymour | 805 | 588 | 73% |
| | | hth Avenue Lenon Cry Waynadulle Range and Crine School Clinic Seymout Tabor washburn | Talbott | 11 | 10 | 91% |
| | | Lever put er C | Washburn | 291 | 164 | 58% |



Primary Behavioral Health INTEGRATED CARE Training Academy

UDS - YTD



| Description | Den | Num | Percent |
|------------------------------|-----|-----|---------|
| Caudill FNP, Julia R | 18 | 8 | 44% |
| Coffey FNP, Carla Renee | 190 | 125 | 66% |
| Cupp FNP, Jennifer Christina | 4 | 3 | 75% |
| Elliott FNP, John L | 2 | 1 | 50% |
| Gibson MD, Ann Elizabeth | 25 | 17 | 68% |
| Gourley, FNP Linda Susan | 158 | 96 | 61% |
| Lenz MD, Wade Eldon | 53 | 30 | 57% |
| OHare FNP, Esther Marie | 1 | o | 0% |
| Rice, Jr FNP, Paul Michael | 337 | 204 | 61% |
| Wahba, FNP John | 29 | 22 | 76% |
| Wallace MD, Febe I | 29 | 17 | 59% |
| Whitelaw FNP, Michelle Renee | 22 | 14 | 64% |

Current Percentage • Target Percentage





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CHS Real-Time Interactive Dashboard Non Compliant List

UDS

| Reporting Year: 2016 UDS Measure: Hypertension Provider: WALLACE MD, FEBE I | | | | | Export Row Count: 50 | |
|---|--------------|-----|--------------|--|----------------------|--------------------|
| MRN | Patient Name | DOB | Measure | Measure Details | Next Appt | Appt Type |
| | a a transfer | | Hypertension | Most recent blood pressure reading out of a range - 143/83 | | |
| 2 | | | Hypertension | Most recent blood pressure reading out of a range - 148/106 | | |
| | | 1 | Hypertension | Most recent blood pressure reading out of a range - 155/86 | * 100 - 100 | PC Planned Est 15m |
| | N N N N | | Hypertension | Most recent blood pressure reading out of a range - 154/93 | | |





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Provider Summary

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Warden MD, Angela

| | | | Wai | rden MD, | Angela | a | | | | |
|-----------------|----------------|-------------------------------|------------------|------------|----------|---------------------------------|---------------------------|-------------|---------------|-------------|
| | | Overview | AMG Detail | THL Detail | UDS | Detail Export Re | eport | | | |
| Clear Selection | Group 🖕 | Descri | otion | Å | Target % | Warden MD, Angela Compliant% | CHS Talbott Compliant% | CHS Average | Denominator 🖕 | Numerator 🔶 |
| Amerigroup | AMG | Children Prescribed ADHC M | eds | | 35% | 100.00% | 100.00% | 45.45% | 1 | 1 |
| 1/3 Compliant | AMG | Adolescent Well Child Check | (Ages 12-21) | | 47% | 15.58% | 18.00% | 30.06% | 77 | 12 |
| Meaningful Use | AMG | Well Child Check (Ages 3-6) | | | 70% | 50.00% | 43.00% | 50.07% | 38 | 19 |
| 11/11 Compliant | Meaningful Use | CPOE Labs 3 (Medicaid) | | | 30% | 79.18% | 79.00% | 95.73% | 711 | 563 |
| TN Health Link | Meaningful Use | CPOE Medications 3 (Medica | id) | | 60% | 100.00% | 100.00% | 99.83% | 463 | 463 |
| 5/9 Compliant | Meaningful Use | CPOE Radiology 3 (Medicaid |) | | 30% | 100.00% | 100.00% | 97.78% | 26 | 26 |
| UDS | Meaningful Use | Eprescribing Exclude Narcoti | C | | 50% | 98.14% | 96.00% | 94.07% | 429 | 421 |
| 5/8 Compliant | Meaningful Use | Eprescribing Include Narcotic | | | 50% | 98.13% | 96.00% | 92.35% | 480 | 471 |
| | Meaningful Use | Health Information Exchange | (Summary of Ca | re) | 10% | 15.09% | 18.00% | 13.33% | 53 | 8 |
| | Meaningful Use | Medication Reconciliation | | | 50% | 95.56% | 93.00% | 83.72% | 45 | 43 |
| | Meaningful Use | Patient Electronic Access Pa | t 1 Timely Acces | s | 50% | 98.53% | 88.00% | 84.71% | 614 | 605 |
| | Meaningful Use | Patient Electronic Access Pa | t 2 VDT | | 0% | 11.89% | 9.00% | 6.61% | 614 | 73 |
| | Meaningful Use | Patient Specific Education | | | 10% | 82.57% | 83.00% | 82.64% | 614 | 507 |
| | Meaningful Use | Secure Electronic Messaging | | | 0% | 7.49% | 8.00% | 8.68% | 614 | 46 |
| | TN Health Link | Adolescent Well Child Check | (Ages 12-21) | | 45% | 23.00% | 17.00% | 38.00% | 168 | 39 |
| | TN Health Link | Adult BMI Assessment | | | 60% | 75.00% | 76.00% | 74.00% | 16 | 12 |
| | TN Health Link | Antidepressant Medication M | gt Acute Phase | • | 55% | 100.00% | 88.00% | 78.00% | 2 | 2 |
| | TN Health Link | Antidepressant Medication M | gt Continuous F | Phase | 40% | 100.00% | 88.00% | 60.00% | 2 | 2 |
| | TN Health Link | Antipsychotics in Children | | | 99% | 100.00% | 100.00% | 100.00% | 26 | 26 |
| | TN Health Link | Well Care - BMI Percentile | | | 30% | 47.00% | 48.00% | 38.00% | 152 | 72 |
| | TN Health Link | Well Care - Nutrition Counsel | ing | | 30% | 24.00% | 24.00% | 11.00% | 152 | 36 |
| | TN Health Link | Well Care - Physical Activity | Counsel | | 30% | 21.00% | 22.00% | 9.00% | 152 | 32 |
| | TN Health Link | Well Child Check (Ages 7-11) | | | 55% | 22.00% | 23.00% | 9.00% | 54 | 12 |
| | UDS | Adult Weight Screening | | | 77% | 100.00% | 94.30% | 83.37% | 20 | 20 |
| | UDS | Asthma Pharmacologic Thera | ру | | 80% | 69.23% | 69.44% | 71.05% | 13 | 9 |
| | UDS | Cervical Cancer Screening | | | 51% | 100.00% | 80.92% | 46.50% | 1 | 1 |
| | UDS | Childhood Immunization | | | 40% | 73.47% | 75.76% | 38.63% | 49 | 36 |
| | UDS | Patients Screened for Depres | sion and Follow- | Up | 74% | 100.00% | 98.29% | 79.23% | 64 | 64 |
| | UDS | Table 7 - Hypertension | | | 60% | 50.00% | 90.91% | 62.16% | 2 | 1 |
| | UDS | Tobacco Use Screening and | Cessation | | 90% | 100.00% | 93.49% | 90.76% | 7 | 7 |
| | UDS | Weight Assessment/Counsel | ng for Children | | 75% | 63.17% | 71.60% | 77.08% | 391 | 247 |

Provider Interactive Dashboard



Showing 1 to 31 of 31 entries

CHS Web Reporter

| | - Select a Report - ADD - Follow-up for Child ADHD Medication Amerigroup Non-Compliant Exclusions | Export Snapsho | ot Refresh Query | Guide Admin |
|-----------------------------------|--|-----------------|------------------|-------------|
| | AMG Official Consolidated with Notes AMG Official Today's Appointments AMM - Anti-Depressant Medication Management AWC - Adolescent Well Child CBP - Controlling Blood Pressure CDC - A1C Testing CDC - Nephrology Consolidated - Today's Appointment Consolidated - Today's Appts w/ Notes Consolidated with Notes FUH - Follow-up After Hospitalization MMA - Asthma Medication Management Outreach Note Detail by User Outreach Note Summary by User URI - Appropriate Treatment of URI W34 - Well-Child Check (Age 2-5) | | | |
| Amerigroup Non-Compliant Listings | CBP - Controlling Blood Pressure | Export Snapshot | Refresh Query | Guide Admin |

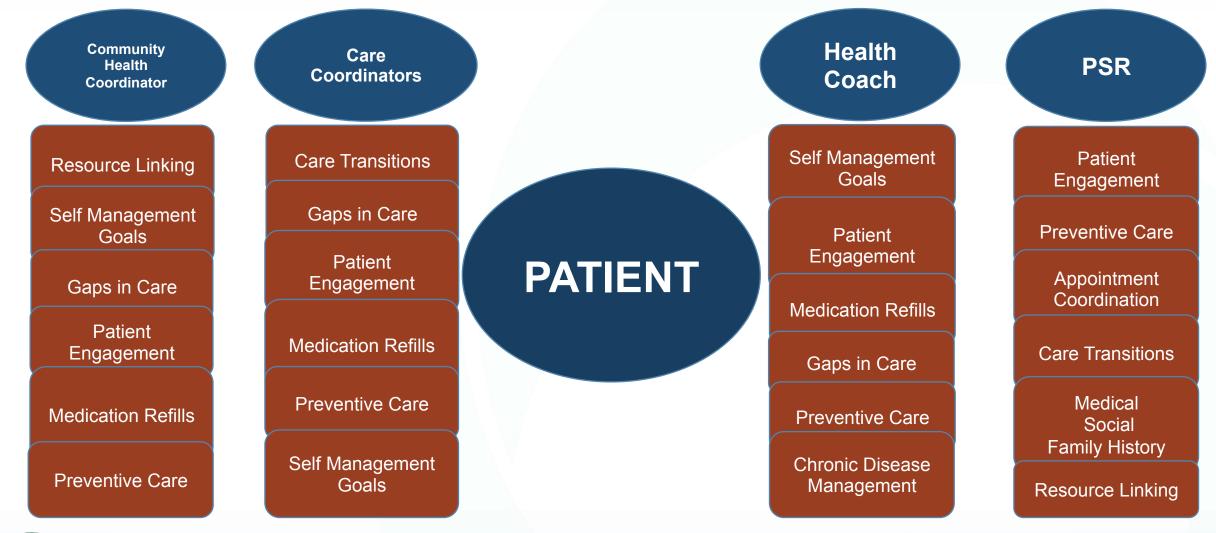
Population Health Management

Care Coordination





Integrated Care Team



Cherokee

HEALTH SYSTEMS



Care Coordination

Centralized Care Coordination

Outreach Calls for Gaps in Care Closures/Education Aftercare Scheduling of Post Hospital Stays/ER Visits Patient Education on Preventive Needs Utilization of External Database Programs for Tracking Patient Outreach to Reengage Those not Seen in Over a Year

• Community Health Coordinators (Community Based)

Patient Education on Health Prevention
Coordination Between Healthcare Providers
Functional Needs Assessments
Care Planning and Identification and Interventions to Remove Care Barriers
Identify and Schedule Appointments for Identified Gaps in Care





How The Team Coordinates And Communicates

- Patient Dashboard
- Morning Huddles
- Communication from Care Coordination in EHR
- Weekly Integrated Team Meetings
- Standing Orders
- Daily Opportunities Reporting on Care Gaps





| Care Team | | | | | | |
|-------------------|--------------------------------------|-----------------------------|----------|------------|--|--|
| | Туре | Provider | 8 | | | |
| | СНС | Lovain BA, Ger | aldine | | | |
| | PCP | Green FNP, Lau | ra Ann | | | |
| Т | herapist | Cobb PhD, Jean | Eleanor | | | |
| TP | TPR Clinician Cobb PhD, Jean Eleanor | | | | | |
| Future Annaiste | 2004 C | | | | | |
| Future Appointr | Provider | Event | Time | Date | | |
| Co | bb PhD, Jean Eleanor | BHC | 09:00 AM | 10/10/2018 | | |
| | rson MD, Tim Vernon | BH Est Psy 15 | 10:00 AM | 10/10/2018 | | |
| | | | | | | |
| Past Appointme | nts | | | | | |
| | Provider | Event | Status | Date | | |
| Co | bb PhD, Jean Eleanor | BHC | Kept | 08/15/2018 | | |
| G | reen FNP, Laura Ann | PC Planned Est 15m | Kept | 08/15/2018 | | |
| La | rson MD, Tim Vernon | BH Est Psy 15 | Kept | 08/15/2018 | | |
| Self Manage | ement | | | | | |
| | Goal | | Status | Start Date | | |
| | Walk 30 mins 3 x a | week | Ongoing | 08/15/2018 | | |
| ~ | | | | | | |
| Diagnoses | | | | | | |
| Chronic Condition | 18 | Description | | | | |
| Code | Freed | Description | | | | |
| I10 | | tial (primary) hypertension | | | | |
| 401.9 | | ertension, essential NOS | | | | |
| 345.40 | Moderate p | ersistent asthma, uncompl | icated | | | |
| E11.9 | Type 2 diabe | tes mellitus without compli | cations | | | |
| Behavioral | | | | | | |
| Code | Descript | ion | Axis | Date | | |
| F31.30 | Bipolar I disorder, curren | | Ia | 07/25/2018 | | |

| Hospital ER/Admissions (Last 90 Days | 5) | | | |
|--------------------------------------|----------------|----------------------------------|-------------------|------------|
| De | scription | | | Date |
| None | | | | |
| BPSA Score - PCMH Care Managen | nont Last Sor | een: 07/11/20 | 19 | |
| BPSA | Low | Contraction of the second second | lium | High |
| Medical | LOW | wet | Addin . | 13 |
| Behavioral | | | 2 | 10 |
| | - | | .2 | |
| Social | 2 | | | |
| Total | | | | 27 |
| Care Coordination | | | | |
| | Care Interver | | | |
| Diabetes Outreach Patient stated re | | | | |
| Obtain record re | lease and requ | est report at r | next office visit | |
| Point of Care | | | | |
| Preventative Care | | 24510 | | |
| Protocol | | Status | Last Date | Due Date |
| Colonoscopy | | | | 08/06/2036 |
| Mammogram | | | | 08/06/2036 |
| PAP | | | 07/08/2016 | 07/08/2019 |
| Pneumococcal | | | | 08/06/2051 |
| Health Management | | | | |
| Protocol | | Status | Last Date | Due Date |
| ACT | | | 08/15/2018 | 02/11/2019 |
| Eye Exam | | Due | | 09/17/2018 |
| Foot exam | | Due | | 08/20/2018 |
| Hemoglobin A1c | | | 08/16/2018 | 02/16/2019 |
| Microalbumin | | | 09/28/2017 | 09/28/2018 |
| Required Measures | | | | |
| Description | | Status | Source | Date |

Break





Tour of Clinic





Integration & Population Health

Discussion of Leadership, Strategy and Culture





Wrap-Up



